



FFY2026 SHSP Homeland Security Plan

Central Region Homeland Security Advisory Council

Submitted To:
Massachusetts Executive Office of Public Safety and Security

Submitted By:
Central Region Homeland Security Advisory Council

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Executive Summary

The Central Region Homeland Security Advisory Council (CRHSAC) works to strengthen coordination and communication among public safety officials in Central Massachusetts. The projected allocated amount for Federal Fiscal Year (FFY) 2026 State Homeland Security Program funding to support this mission is \$788,585.61.

In response to continuing threats of terrorism and events from natural and man-made disasters, the Council provides a regional framework for collaboration in planning, communication, information sharing, equipment and training procurement, and exercise activities before, during, and after an emergency for the sixty-one (61) units of local governments in the Central region. The area encompassed by the Council covers all of Worcester County, stretching from the New Hampshire border to the Rhode Island and Connecticut borders; and comprises the central core of the Commonwealth.

The CRHSAC would like to list a few projects that have stood out over the years, and for which the Council has received recognition within the region. The CRHSAC has adopted a strategy of providing equipment directly to communities and regional entities with the hope it will be used on an on-going basis and not just in times of emergency. The CRHSAC believes this approach provides regular training on equipment and enhances emergency personnel's skill to operate the equipment.

- The council has provided the central region with four prime movers that can be used to help move CRHSAC assets when activated. Three of them can be used during flooding situations.
- The council has provided 800 megahertz (MHz) radios to all Public Safety Answering Points (PSAP) so that each PSAP can communicate with any other PSAP in the region.
- The council funded the purchase of one (1) mobile barrier trailer and ten (10) portable barriers for regional use during elections, special events, and mass gatherings. These assets will effectively mitigate Hostile Vehicle Incident (HVI) threats.
- The council sent eight members of Technical Rescue Teams (TRT) to the MA Task Force 1 hosted Medical Specialist training. This training had been identified as a shortfall during several training sessions, responses, and mobile exercises. MA OEMS has provisions for aid that can be rendered in technical rescue operations, and the Central MA Tech Rescue team was unable to follow due to lack of certification. This training permitted the team to be deployed further than just its local region (i.e. throughout the Commonwealth or into New England). These specially trained members are responsible for providing care to members of the team, both human and K9, during operations/incidents.

- The council has provided eleven regional shelter trailers containing cots, blankets, and other materials were provided to support emergency shelters located throughout the region. In addition, six (6) Debris Removal Trailers containing equipment (saws, etc.) to remove downed trees and other debris, five (5) Police Traffic Control Trailers containing portable barricades, and traffic control devices to close streets and reroute traffic were also provided.
- The Council provided funding for a regional Explosives Detection K-9 program, as there was formerly only one in all of Worcester County, located in the City of Worcester. The K-9 aids in the form of sweeping sites for suspicious devices, shell casings, and weapons to local communities as well as the Commonwealth's Explosives Detection K-9 program.
- The council purchased a BearCat armored vehicle hosted by the Central Massachusetts Law Enforcement Council's SWAT unit. A radio was purchased alongside the vehicle. The multi-band radio allows for communication with local police agencies. BearCat will provide first responders with a safe passageway into active situations and allow for a safe victim rescue.
- Council funded training and equipment projects continue to help support three regional technical rescue teams within the region. The teams, which are trained in confined space, rope, high angle, trench, and structural collapse rescue, continue to train and purchase equipment identified in gap assessments.
- Council funded training and equipment projects continue to help support three regional dive rescue teams within the region. The teams, which are trained in ice diving, deep water, and rapid response rescue, continue to train and purchase equipment identified in gap assessments.
- The Council took the necessary steps to revise by-laws to reflect the importance of Cybersecurity and created a Cybersecurity seat. Once the seat was filled, a Cybersecurity Subcommittee was created in March 2021. The Subcommittee has guided the Council's decision-making in relation to all things Cybersecurity.
- The council funded two cybersecurity projects, one for the City of Worcester and the other for the Holden Regional Dispatch Center, which were completed in 2025. Both benefited the region, making them stronger against cybersecurity attacks.
- The Council purchased sixteen (16) portable radios with various interoperability and communication capabilities including P25 compliance to provide critical upgrades to Worcester County Sheriff's Office Mobile Command Unit. The council also purchased twenty (20) portable radios to be utilized by the CEMLEC Motorcycle and Drone Units. The new radios replaced outdated and aging equipment. The new equipment will ensure both units are operational to

support the Worcester County Sheriff's Office, CEMLEC, and other agencies across the Region.

- The Council sent sixteen members of Technical Rescue Teams (TRT) from District 7, District 8, and District 14 for a joint training with sixteen members from the Southeast Region TRTs at Joint Base Cape Cod from April 7 to April 14, 2022, for extensive Structural Collapse Training. Trainings like this are crucial to develop and sustain proficiency for search, rescue, and recovery capabilities.

The Central Region Homeland Security Planning Subcommittee met to discuss the FFY2026 budget on March 3 and April 7, 2026. The decisions and plans committed to this budget were the work of the Council's subcommittee. This subcommittee was made up of subject matter experts who had each led extensive community outreach, as well as the local fiduciary agent staff. This Planning Subcommittee reviewed proposals for projects, trainings, and exercises that were submitted through each member's respective subcommittee. The Planning Subcommittee prioritized in accordance with the guidance provided by the Executive Office of Public Safety and Security (EOPSS), the FFY2026 HSGP State Priorities, the Goals and Objectives section as well as the Threat Hazard Identification Risk Assessment (THIRA) of the State Homeland Security Strategy (SHSS). Consistent with the guidelines provided for each Investment, the subcommittee reviewed progress made in the past, determined where they wanted to move in the future, as well as identified gaps in the region's assessment. The Planning Subcommittee, comprised of the Council's Chair, Vice Chair, Second Vice Chair, and Chairs of each other subcommittee, reviewed all recommendations submitted by each subcommittee, and, through following the aforementioned guidance, developed the final plan for FFY2026 funding. The FFY2026 budget plan was approved by the Full Council during a meeting held on July 13, 2026.

As a result of planning meetings involving all subcommittees, the Planning Subcommittee, and the Council, the following are the approved funding priorities that will continue in the Council's multi-year plan:

- Cybersecurity Training:
 - CISA
 - Mass Cyber Center Trainings
 - Cyber Response TTX
- NIMS/ ICS:
 - ICS 300 & 400
 - Aggressive Command Training
 - AHIMT Position Specific Training
- Mass Evacuation Planning:
 - Multi-jurisdictional Workshop/ Planning



- Mass Evacuation TTX
- Decon Training
 - Mass Decon
 - Dry Decon
 - Donning/ Doffing Suits/ Papers
- Mass Casualty Incident/Active Shooter Exercise:
 - TTX
 - Full Scale Drill
 - CEMLEC SWAT Training
 - Active Shooter Trainings (multiple): ALERRT AAIR
 - TECC
- Tech Rescue Training & Exercise
 - FD-7, 8, & FD-14 Dive Rescue Training
 - FD-7, 8, & FD-14 Swift Water Rescue 1 & 2 and Train-the-Trainer
 - Regional Side Scan Sonar and Underwater ROV Training
 - FD-7, 8, & FD-14 Advanced Structural Collapse (multiple trainings)
 - FD-7, 8, & FD-14 Wide Area Search Training
 - FD-7, 8, & FD-14 Heavy Vehicle Rescue Training
 - Full Scale Exercise
 - Amtrak Passenger Train Emergency Response (PTER) Training
- EMS Response & Advanced Life Support Training
 - Western Shelter Deployment Training
 - MCI Field Hospital Disaster Exercise
 - Canteen/ Rehab Vehicle Deployment Exercise
- Unified Command/ PIO Training
- Election Security/ Crowded Spaces Multi-discipline Response Planning
 - Workshop
 - TTX
- Full Scale Exercise

1. Council Support: The Council determined that CMRPC should be retained to oversee, and help implement projects, schedule and facilitate Council meetings, and provide planning and support as needed. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, as well as the *Planning* Core Capability.
2. Cybersecurity: Governments and businesses are under constant threat of security breaches and hackers. It is vitally important that government agencies are educated and prepared to handle the threat. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Protection*, and the *Cybersecurity* Core Capability.
3. Mass Care and Shelter Planning: The Council recognizes the continued threat of local, regional, and international threats. The Council is therefore looking to support a comprehensive plan to assist our first responders in the detection and response to terrorist events. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, and the *Mass Care* Core Capability.
4. Tactical Team Support: The Council determined that support of tactical teams is a high priority. Tactical teams include regional technical rescue teams, regional dive teams, and regional police tactical operation teams. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, and the *Mass Search and Rescue* and *Planning* Core Capabilities.
5. Active Shooter Training, Planning, and Equipment: Active shooter incidents have been on the rise across the country. As set forth by EOPSS and identified by the Council, preventing and responding to such incidents are the highest priority. The Council is supporting funding for training, equipment to protect first responders, equipment for active shooter response, human trafficking, and domestic terrorism. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, and the *On Scene Security and Protection* Core Capabilities.
6. Interoperability: The importance of a strong communications system was demonstrated through several terror, natural disaster, fire, law enforcement, and EMS incidents. It is imperative that interoperable equipment and systems be brought up to current standards to maintain efficiency. The Council continues to fund interoperable projects in this plan. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, and the *Interoperable and Operational Communications* Core Capability.
7. NIMS, Training & Exercises: The Council will continue to fund back-fill and overtime costs related to National Incident Management System (NIMS) ICS-300 and ICS-400 training for newly-promoted personnel throughout the region. This priority area meets the requirements of the National Preparedness Goal's Mission



Area of Response, and the Mass Search and Rescue and On Scene Security and Protection Core Capabilities.

CRHSAC's completed projects are sustained through various means. All equipment purchases are maintained through agreements with the receiving host entities. Planning tools, resources, and materials are frequently reviewed and updated as needed. Many CRHSAC initiatives are multi-phased and therefore ongoing from grant year to grant year.

The Central Region Homeland Security Advisory Council appreciates the support and assistance of the Executive Office of Public Safety and Security (EOPSS) and looks forward to continuing to support EOPSS' goals and objectives.



CRHSAC COUNCIL MEMBERS

REVISED: APRIL 29, 2026

Correctional Services:

Sheriff Lewis Evangelidis
Paul Salvadore, Designee

Worcester County Sheriff's Dept.
Worcester County Sheriff's Dept.

Cybersecurity:

Karmin Ng,
Jon "Ed" Novak, Designee

Massachusetts Army National Guard
Massachusetts Army National Guard

Emergency Management:

Chief Neal Aspesi,
Lt. Michael Borowiec, Designee

Northborough Fire Department
Shrewsbury Fire Department

Emergency Medical Services:

Tina Dixon
Chris Baker, Designee

Central MA EMS (Region II)
Central MA EMS (Region II)

Fire Services:

Chief Dean Kochanowski, Council Chair
Chief Jeff Saad, Designee
Chief Martin Dyer
District Chief Gary Fleischer, Designee
Vacant
Vacant

Dudley Fire Department
Webster Fire Department
Worcester Fire Department
Worcester Fire Department

Chief Russ Hall
Chief Timothy Howe, Designee

Holden Fire Department
Oakham Fire Department

Government Administration

Andrew Golas, Town Manager
April Steward, Designee

Town of Charlton, MA
Town of Boylston, MA

Higher Education:

Thomas Stewart
Ricky Thebeau, Designee

Nichols College
Wachusett Regional School District

Hospitals:

John Broach, MD, MPH
Jarrid Pike, Designee

UMass Memorial
UMass Memorial

Law Enforcement:

Chief Gerald Millette
Chief Brian Coyne, Designee
Chief Chris Conrad

Warren Police Department
Clinton Police Department
Ashburnham Police Department



Chief James Babu, Designee
Chief Earl Dessert, Council 2nd Vice Chair
Chief Marek Karlowicz, Designee
Chief Paul Saucier
Sgt. Andrew Cravedi, Designee

Harvard Police Department
Sturbridge Police Department
Dudley Police Department
Worcester Police Department
Worcester Police Department

Public Health

Ast. Chief Christopher Montiverdi, Council Vice Chair Leicester Public Health Dept.
Trevor Brusco, Designee

Holden Fire Department

Public Safety Communications

Gregory Lynskey
Chris Carleton, Designee

South Worcester County Comm. Ctr.
Town of Northborough Comm. Ctr.

Public Works

John Westerling
Vacant

Worcester Public Works

Regional Transportation Authority

David Trabucco
Vacant

Worcester Reg. Trans. Authority



EQUIPMENT SUBCOMMITTEE

Chief Gary Fleischer, <i>Chair</i>	Worcester Fire Department
Paul Salvatore	Worcester County Sheriff's Office
Greg Lynskey	South Worcester County Com Center
Chief Neal Aspesi	Northborough Fire Department
Chief Dean Kochanowski	Dudley Fire Department
Tina Dixon	CMEMSC
Ast Chief Christopher Montiverdi	Holden Fire Department
Chief Earl Dessert	Sturbridge Police Department
Chief Russ Hall	Holden Fire Department

INTEROPERABILITY SUBCOMMITTEE

Greg Lynskey, <i>Chair</i>	South Worcester County Com Center
Dana Amendola	Southborough Fire Department
Chief Dean Kochanowski	Dudley Fire Department
Tina Dixon	CMEMSC
Ast. Chief Christopher Montiverdi	Holden Fire Department
David Monty	Westminster Fire Department
John Ruggiero	Mass. State Police Communications Unit
Chief Gary Fleischer	Worcester Fire Department
Chief Earl Dessert	Sturbridge Police Department
Paul Salvatore	Worcester County Sheriff's Office
Chris Carleton	Nashoba Valley Dispatch

MASS CARE AND SHELTERING SUBCOMMITTEE

Michael Borowiec, <i>Chair</i>	Shrewsbury Fire Department/ EMD
Ast. Chief Christopher Montiverdi	Holden Fire Department
Alissa Errede	Region 2 Public Health Coalition
Chris Farrand	Salvation Army
Chief Dean Kochanowski	Dudley Fire Department
Tina Dixon	CMEMSC
Chief Earl Dessert	Sturbridge Police Department

TRAINING SUBCOMMITTEE

Chief Neal Aspesi, <i>Chair</i>	Northborough Fire Department
Dana Amendola	Southborough Fire Department
Chief Dean Kochanowski	Dudley Fire Department
Tina Dixon	CMEMSC
Ast. Chief Christopher Montiverdi	Holden Fire Department
Patrick Waugh	Spencer Police Dept./MPTC Instructor



Chief Earl Dessert
Paul Salvatore
Chief Russ Hall
Greg Lynskey

Sturbridge Police Department
Worcester County Sheriff's Office
Holden Fire Department
South Worcester County Com Center

PLANNING SUBCOMMITTEE

Chief Dean Kochanowski, *Chair*
Chief Neal Aspesi
Greg Lynskey
Ast. Chief Christopher Montiverdi
Michael Borowiec
Chief Earl Dessert
Chief Gary Fleischer
LTC Karmin Ng

Dudley Fire Department
Northborough Fire Department
South Worcester County Comm. Center
Holden Fire Department
Shrewsbury Fire Department
Sturbridge Police Department
Worcester Fire Department
Massachusetts Army National Guard

CYBERSECURITY SUBCOMMITTEE

LTC Karmin Ng, *Chair*
Chief Dean Kochanowski
Chief Neal Aspesi
Ast. Chief Christopher Montiverdi
Chief Earl Dessert
Jeff Lourie
Jon Novak
Andrew Klein

Massachusetts Army National Guard
Dudley Fire Department
Northborough Fire Department
Holden Fire Department
Sturbridge Police Department
Westborough Police Department
Massachusetts Army National Guard
Anna Maria College

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CRHSAC Completed Projects SHSP FFY2022 – 2024

(Ordered by grant year)

FFY2022 COMPLETED PROJECTS: \$ 958,903.40	
CMRPC Council Support	\$194,517.36
This project provided planning, public outreach, and project support to all CRHSAC projects for FFY2022. Allocated planning funds for FFY2022 under the Metropolitan Area Planning Council (MAPC) SHSP Fiduciary Agent contract are not sufficient to provide CRHSAC with the level of project management, administrative support, and public outreach that it deems necessary to successfully and proficiently implement CRHSAC's 2022 Regional Homeland Security Plan. These funds directly supported the Homeland Security Program Manager and any assistants related to all FFY2022 project completion.	
FD7 Dive Equipment	\$14,575.90
This project funded the purchase of equipment for the D7 Regional Dive Team. This provided the equipment that was needed for safe diving operations in all the communities of D7. The need for this project would allow the D7 Dive Rescue Team to address some glaring shortfalls in equipment. This grant would allow the team to build an additional equipment cache in the southern portion of our district. This area is one which does not currently have any equipment cache and there is a delay prior to any equipment arriving in that region.	
D8 TRT Technical Rescue Extrication Equipment	\$24,202.51
This project funded the purchase of specialized equipment to be used in extrication and disentanglement of people trapped in specialized rescue situations, such as machinery, confined space situations, and structural collapses. While the Technical Rescue Team is well equipped for "heavy" rescue situations and structural collapse, the Team lacks smaller tools for cutting and disentanglement, especially in confined spaces or near victims. This provided the equipment needed for pre-positioned caches.	
Regional Technical Rescue Equipment	\$47,106.44
This project funded the purchase of equipment for the regional tech rescue team that had been identified by inventory and risk analysis conducted by the individual team leaders. This equipment continued to fill in gaps that had been identified by inventory and risk analysis. This accomplishes several goals set by the Central Mass Tech Rescue Consortium, a committee of Chiefs and Team Leaders representing all Central Mass Tech Teams. The rest of the equipment summited was moved to FFY23.	
Dudley Prime Mover	\$74,668.71
This project funded the purchase of a vehicle, hosted by the Dudley Fire Department, to be used as a prime mover which will be capable of moving personnel and towing regional/state assets during activations and resource requests. The Dudley Fire Department currently hosts and maintains several Fire District 7 regional assets	



(Swiftwater trailer, Mobile sign boards x 2, Shelter trailer, debris removal trailer, light tower, water buffalo, decon trailer) as well as maintains a roster of trained personnel that are on the district technical rescue team, dive team, and swift water team. As each of these trailers enhance our regional capability to respond to acts of terrorism, natural/manmade disasters, mass casualty incidents and technical rescue requests, it is imperative that the trailers be moved in an immediate timeframe to preserve life.	
Underwater Vehicle Extrication Training	\$8,500.00
This project funded an Underwater Vehicle Extrication course for the D7 Dive Team. This class trained members of the team on the proper rescue of vehicles partially or fully submerged in the water. A vehicle was submerged, and members taught victim extrications with proper patient handling. This project helped enhance the D7 Dive Team’s ability to safely respond to car related dive emergencies in their response district that covers twenty-nine towns and over 130 bodies of water.	
Worcester Highwater Prime Mover Vehicle	\$85,102.70
This project funded the purchase of a vehicle, hosted by the Worcester Fire Department, to be used as a high water prime mover which will be capable of moving personnel and towing regional/state assets during activations and resource requests. The Worcester Department currently hosts and maintains several regional trailers, most of which were funded through previous homeland security projects to enhance regional and state preparedness and response capabilities towards natural disaster and acts of terrorism. The vehicle will be hosted by the fire department but will also be used to move assets issued to emergency management by the Central Region.	
Regional Dive Rescue Equipment Partial Project	\$768.57
This project funded the partial purchase of equipment for the regional dive teams. The rest of the project will come out of FFY23 once complete. This equipment filled in gaps that have been identified by inventory and risk analysis conducted by the individual team leaders.	
BearCat/ FireCat	\$408,566.00
This project funded the purchase of a four-door, four-wheel drive configured ballistic protected Bear Cat Rescue and Response Vehicle on behalf of Central Region Law Enforcement. This vehicle will help protect both law enforcement officers and tactical EMS/firefighters during high-risk calls, ranging from active shooter to hostage rescue incidents to natural and man-made disaster response. This on-and-off-road capable vehicle will meet the needs of tactical fire and emergency medical services (EMS) team members, as well as rescued victims. The vehicle will provide ballistic protection to both law enforcement and fire/EMS service members arriving on-scene and will serve as an extraction vehicle for injured personnel and victims. This vehicle will be equipped with lifesaving medical equipment such as oxygen supply feeds as well as onboard trauma kits. Additionally, the vehicle will be utilized to respond to callouts involving chemical, biological, radiological, nuclear, and high yield explosives (CBRNE).	
ALERT AAIR Training Equipment	\$38,171.00



This project funded the purchase of additional AAIR equipment to support AAIR courses run within the Central Region.	
ALERRT AAIR Course Deliveries	\$4,425.26
This project funded AAIR reimbursements for this course. This course is a performance level course designed to improve integration between law enforcement, fire, telecommunicator, and emergency medical services (EMS) in active attack/shooter events. The course provided law enforcement officers with key medical skills based on tactical emergency casualty care (TECC) guidelines, which can be used at the point of injury (POI) to increase survivability of victims.	
Dudley Canteen Vehicle Tri-Band Mobile Radio	\$9,847.36
This project funded the purchase of one radio for the Central Region canteen/ rehab vehicle recently hosted by the Dudley Fire Department. This radio will be operated on the Commonwealth of Massachusetts Interoperable Radio System (CoMIRS) and must meet all necessary system requirements. The vehicle required a radio to effectively communicate during resource response and activation.	
BearCat Radio Purchase Project	\$9,763.82
This project funded the purchase of one radio for the Bear Cat purchased in this same year. This radio will be operated on the Commonwealth of Massachusetts Interoperable Radio System (CoMIRS) and must meet all necessary system requirements. The vehicle required a radio to effectively communicate during resource response and activation.	
Dudley Prime Mover Radio	\$9,488.56
This project funded the purchase of one radio for the Dudley prime mover purchased in this same year. This radio will be operated on the Commonwealth of Massachusetts Interoperable Radio System (CoMIRS) and must meet all necessary system requirements. The vehicle required a radio to effectively communicate during resource response and activation.	
High water/ Prime Movers Mobile Radios	\$29,199.21
This project funded the purchase of three radios for the three high water prime movers purchased. The three hosts would be Worcester, Fitchburg, and Westborough. These radios will be operated on the Commonwealth of Massachusetts Interoperable Radio System (CoMIRS) and must meet all necessary system requirements. The vehicles require radios to effectively communicate during resource response and activation.	

FFY2023 COMPLETED PROJECTS: \$958,903.40

CMRPC Council Support	\$194,522.00
This project provided planning, public outreach, and project support to all CRHSAC projects for FFY2023. Allocated planning funds for FFY2023 under the Metropolitan Area Planning Council (MAPC) SHSP Fiduciary Agent contract are not sufficient to	



provide CRHSAC with the level of project management, administrative support, public outreach that it deems necessary to successfully and proficiently implement CRHSAC’s 2023 Regional Homeland Security Plan. These funds directly supported the Homeland Security Program Manager and any assistants related to all FFY2023 project completion.	
Regional Tech Rescue- Medical Specialist Training	\$26,200.00
This project funded eight (8) TRT individuals to attend the Medical Specialist Training hosted by MA Task Force 1. This specific training has been identified as a shortfall during several training sessions, responses, and mobile exercises. The point of the training is to rescue victims which require medical attention which cannot be easily afforded to them properly without this specific training. MA OEMS has provisions for aid that can be rendered in technical rescue operations that the Central MA Tech Rescue team is unable to follow as there are not currently any members with the required training. This training would also permit the team to be deployed further than just its local region (i.e. throughout the Commonwealth or into New England). These specially trained members are also responsible for providing care to members of the team, both human and K9, during operations/incidents.	
Regional Dive Rescue Equipment	\$98,606.01
This project funded the partial purchase of equipment for the regional dive teams. The rest of the project came out of FFY22. This equipment filled in gaps that have been identified by inventory and risk analysis conducted by the individual team leaders.	
Regional Technical Rescue Equipment	\$67,974.85
This project funded the purchase of equipment for the regional tech rescue team that had been identified by inventory and risk analysis conducted by the individual team leaders. This equipment continued to fill in gaps that had been identified by inventory and risk analysis. This accomplishes several goals set by the Central Mass Tech Rescue Consortium, a committee of Chiefs and Team Leaders representing all Central Mass Tech Teams. This is the rest of the equipment from FFY22.	
High Water/ Prime Mover Vehicles	\$6,900.00
This project will fund the purchase and installation of the cap for the previously purchased Fitchburg high water prime mover.	
Central Region ASHER Trainings	\$32,174.75
This project will fund AAIR reimbursements for this course. This course is a performance level course designed to improve integration between law enforcement, fire, telecommunicator, and emergency medical services (EMS) in active attack/shooter events. The course provides law enforcement officers with key medical skills based on tactical emergency casualty care (TECC) guidelines, which can be used at the point of injury (POI) to increase survivability of victims.	
West Boylston ASPIRE	\$6,762.55



This project will fund the reimbursements of purchases made to host the ASPIRE active shooter training. This includes attendees and equipment for the training. This course is designed to improve integration between law enforcement, fire, telecommunicator and emergency medical services (EMS) in active attack/shooter events. The course provides law enforcement officers with key medical skills based on tactical emergency casualty care (TECC) guidelines, which can be used at the point of injury (POI) to increase survivability of victims. The course also provides a model framework for law enforcement, fire, and EMS to integrate responses during an active attack/shooter event.	
Moveable Bollards	\$100,047.13
This project will fund the purchase of one mobile barrier trailer and ten portable barriers for regional use during elections, special events, and mass gatherings. The region needs assets to effectively mitigate the Hostile Vehicle Incident (HVI) threat. This equipment will allow barriers to be deployed at the perimeter of polling locations, streets, special events, or other mass gatherings. The rest of the funding will come out of FFY24.	
Aggressive Command Trainings	\$32,590.00
This project will fund two Aggressive Incident Command courses. These courses would cover the practical application of command and control principles. The essential duties of chief/command officers in preparing their department and crews before the fire and leading them onto the fireground will be covered. This training course will also support the participation of neighboring response partners to enhance interoperability between agencies and foster continued growth of a common operating model. Two offers of the Aggressive Incident Command course would be held in the southern area of the region.	
All-Hazard Incident Management Team- Division Group Supervisor Training	\$12,420.00
This project will fund All Hazard Incident Management Training Division Group Supervisor course. This course will train and educate local and regionally qualified municipal employees (e.g., first responders, and emergency management professionals) as all-hazard Division/Group Supervisors (DIVS). Training will meet the requirements of the NIMS all-hazard Division/Group Supervisor course and be provided by Emergency Management Institute (EMI) approved instructors. This course will help build a cadre of qualified all-hazard Division/Group Supervisors (DIVS).	
All-Hazard Incident Management Team- Liaison Officer Training	\$9,760.00
This project will fund All Hazard Incident Management Training Liaison Officer course. This course will train and educate local and regionally qualified municipal employees (e.g., first responders, and emergency management professionals) as all-hazard Liaison Officers (LOFR). Training will meet the requirements of the NIMS all-hazard	



Liaison Officers (LOFR) course and be provided by Emergency Management Institute (EMI) approved instructors. This course will help build a cadre of qualified all-hazard Liaison Officers (LOFR).	
All-Hazard Incident Management Team- Strike Team/ Task Force Leadership Training	\$12,420.00
This project will fund All Hazard Incident Management Training Strike Team/ Task Force Leader course. This course will train and educate local and regionally qualified municipal employees (e.g., first responders, and emergency management professionals) as all-hazard Strike Team/Task Force Leader (STL/TFLD). Training will meet the requirements of the NIMS all-hazard Strike Team/Task Force Leader (STL/TFLD) course and be provided by Emergency Management Institute (EMI) approved instructors. This course will help build a cadre of qualified all-hazard Strike Team/Task Force Leader (STL/TFLD).	
Public Safety 1st Wi-Fi: High Powered User Equipment	\$16,972.14
This project will fund the purchase of four HPUEs and assign them to various public safety organizations that will make them deployable in the Central Region. The HPUE would be another type of equipment brought to the Central Region to improve interoperability. These units will be hosted by organizations that already concentrate on assisting with interoperability. Any public safety organization can request the HPUEs to be sent to their scene or event. The end user can quickly be trained in simple operation, and the unit can be left to operate without the direct support of the host community. The rest of the funding will come out of FFY24.	
CEMLEC Radios	\$203,711.80
This project will fund the purchasing of twenty Motorola Portable radios to be utilized by both CEMLEC Motorcycle and Drone Units. This also included specialized equipment which would allow the Motorcycle Operators to utilize this communications equipment while driving their motorcycles. These units deploy all over Worcester County to responding communities that are members of CEMLEC. Both units deploy for a multitude of purposes, to include, but not limited to, the protection of targets and crowded places. The rest of the project funding will come from FFY24.	
D7 Orange Radios	\$135,567.45
This project will fund the update the D7 Fire Mobilization VHF Radio system, commonly referred to as D7 Orange. This will include updating or replacing radios, repeaters, power supplies, racking, and other necessary items to maintain a viable radio system purchased and installed with CRHSAC funding in 2004. Originally planned to do in multiple phases, according to vendors engineers, the phases will need to be completed simultaneously. The rest of the project funding will come from FFY24.	
Bearcat Radio Purchase Project	\$758.24



This project will fund the installation of the Bear Cat radio purchased using FFY22 funds.	
High Water/ Prime Movers Mobile Radios	\$1,516.48
This project will fund the installation of the two high water prime mover radios purchased using FFY21 funds.	

FFY2024 COMPLETED PROJECTS: \$120,760.89	
Worcester Prime Mover	\$6,900.00
This project will fund the purchase and installation of the cap for the previously purchased Worcester high water prime mover.	
Underwater ROV	\$17,344.00
This project would supplement the previously approved Underwater Remote Operated Vehicle (ROV) project purchased using FFY21 funding by adding two options that were not available when the project was submitted in January 2023. The latest version of the Sea Lion 3 offers partial autonomous control through a Doppler Velocity Log (DVL) and offers grid tracking through an underwater Global Positioning System.	
NIMS 300 Training	\$1,672.56
This project will fund reimbursement for attendees to NIMS 300 & 400 trainings. NIMS 300 and 400 provide first responder personnel who require advanced application of the Incident Command System (ICS). These courses expands upon information covered in the ICS 100 and ICS 200 courses.	
Moveable Bollards	\$58,720.87
This project will fund the purchase of one mobile barrier trailer and ten portable barriers for regional use during elections, special events, and mass gatherings. The region needs assets to effectively mitigate the Hostile Vehicle Incident (HVI) threat. This equipment will allow barriers to be deployed at the perimeter of polling locations, streets, special events, or other mass gatherings. This is funding for the rest of the project from FFY23.	
CEMLEC Radios	\$20,240.00
This project will fund the purchasing of twenty Motorola Portable radios to be utilized by both CEMLEC Motorcycle and Drone Units. This includes specialized equipment which would allow the Motorcycle Operators to utilize this communications equipment while driving their motorcycles. These units deploy all over Worcester County to responding communities that are members of CEMLEC. Both units deploy for a multitude of purposes, to include, but not limited to, the protection of targets and crowded places. This is funding for the rest of the project from FFY23.	
Worcester Prime Mover Radio	\$758.24



This project will fund the installation of the one Worcester high water prime mover radio purchased using FFY22 funds.	
Public Safety 1st Wi-Fi: High Powered User Equipment	\$8,223.86
This project will fund the purchase of four HPUEs and assign them to various public safety organizations that will make them deployable in the Central Region. The HPUE would be another type of equipment brought to the Central Region to improve interoperability. These units will be hosted by organizations that already concentrate on assisting with interoperability. Any public safety organization can request the HPUEs to be sent to their scene or event. The end user can quickly be trained in simple operation, and the unit can be left to operate without the direct support of the host community. This is funding for the rest of the project from FFY23.	
CMED Fire District Radios	\$6,901.36
This project will fund the purchase of two new radios for CMED. They currently have two low band radios, one each for District 7 and District 8 for coordination of district resources. The antiquated low band channels are currently patched to the new talk groups; however those patches will be shut down as low band equipment is obsolete and can no longer be purchased. CMED will need two radios functioning on the new talk group to continue to provide resource coordination. This project will provide equipment to Central MA EMS who will utilize their own funding to coordinate the installation.	

CRHSAC Anticipated and Pending Projects

FFY 2024 ANTICIPATED AND PENDING PROJECTS: \$742,252.12	
CMRPC Program Support	\$232,260.00
Timeline for Completion: July 31, 2027	Remaining balance: \$182,237.68
This project provides planning, public outreach, and project support to all CRHSAC projects for FFY2024. Allocated planning funds for FFY2024 under the Metropolitan Area Planning Council (MAPC) SHSP Fiduciary Agent contract are not sufficient to provide CRHSAC with the level of project management, administrative support, and public outreach that it deems necessary to successfully and proficiently implement CRHSAC's 2024 Regional Homeland Security Plan. These funds directly support the Homeland Security Program Manager and any assistants related to all FFY2024 project completion. Council Support was approved by EOPSS on March 4th, 2025.	
D7 & D8 Tech Rescue Training	\$22,006.00
Timeline for Completion: June 30, 2027	Remaining balance: \$22,006.00
The CRHSAC has allocated \$22,006.00 toward District 7 and 8 joint Tech Rescue Trainings to improve collaborative responses to all Technical Rescue Team calls including those related to domestic violence extremism, emerging threats, as well as incidents at soft targets/crowded places.	



D14 TRT & Dive Team BF/OT	\$37,360.00
Timeline for Completion: June 30, 2027	Remaining balance: \$37,360.00
This project will fund backfill and overtime to help offset the budget impact of the five departments in the Central Mass region who have members participating in the annual training of the technical rescue team. The team conducts ten, 8-hour drills annually (no drills in July and August). The total requested amount will be distributed over ten months. The region served by the team includes communities that host regionally, statewide, and nationally critical infrastructure. This includes the MEMA and State Police headquarters, major highways, airports, MWRA aqueducts, the Tennessee Gas pipeline, and numerous rail systems and historic facilities. The team's ability to respond efficiently and safely to natural disasters, accidental human events, or terrorist acts will be improved by continued discipline specific training for these high-risk events.	
FD7 Dive Team Rapid Deployment Search & Rescue Training	\$7,300.00
Timeline for Completion: June 30, 2027	Remaining balance: \$7,300.00
This project will fund a Rapid Deployment Search & Rescue Training course. Existing divers and tenders need to recertify, and new members need initial certifications. Training and certification will ensure safe dive operations for both divers and tenders. This training is a basic orientation training that will teach new drivers and tenders the basics to public safety diving on the job. This training will also refresh the knowledge and practice of existing divers and tenders to ensure regional proficiency.	
Tactical Emergency Casualty Care Training	\$32,970.00
Timeline for Completion: February 28, 2027	Remaining balance: \$32,970.00
This project will fund three (3) Tactical Emergency Casualty Care courses that will teach EMS practitioners and other prehospital providers how to respond to and care for patients in a civilian tactical environment. These three offerings will be held in one centralized location to maximize exposure to all communities. The TECC course shall meet all national standards and requirements and have the capability to issue nationally recognized training certificates to attendees. The TECC is specifically designed to teach students when and how to provide rapid life-saving care and conduct patient extrication under high stress and active/potential threat environments.	
Regional Dive Training- Last Seen Point	\$20,000.00
Timeline for Completion: June 30, 2026	Remaining balance: \$20,000.00
This project will fund over forty, four hour classes. The purpose is to create a deliverable "Last Seen Point" training program for drownings that will be available to any interested public safety department in the Central Region. The last-seen point of a missing person is important to establish so rescue personnel can begin a hasty search of the area, retrieve the victim, and commence rescue efforts. This program will be used to fund the instructors on our regional dive teams to run this program for	



public safety personnel that cannot run the program themselves. There will be no backfill/overtime for students.	
Swift Water Rescue Training	\$12,474.00
Timeline for Completion: July 31, 2027	Remaining balance: \$12,474.00
This project will fund members of swift water rescue teams in Central Massachusetts to participate in the New York Preparedness Training Center's (NYPTC) Swift Water and Flood Training (SWFT). The swift water rescue team includes members from across the Central Region. The team can be activated by any community to respond to man-made incidents by domestic violence extremism or natural disasters. A well trained swift water rescue team would help to reduce the loss of life and environmental impact in these areas.	
Medical Specialist Training BF/ OT	\$12,800.00
Timeline for Completion: July 31, 2027	Remaining balance: \$12,800.00
This project will fund the BF/ OT for attendees of the Medical Specialist training that was funded out of FFY23.	
Regional Technical Rescue Equipment	\$15,541.32
Timeline for Completion: August 30, 2026	Remaining balance: \$15,541.32
This project funded the partial purchase of equipment for the regional tech teams. The rest of the project came out of FFY23. This equipment filled in gaps that have been identified by inventory and risk analysis conducted by the individual team leaders.	
Central Region ASHER Trainings	\$58,327.44
Timeline for Completion: July 31, 2027	Remaining balance: \$7,870.85
This project will fund AAIR reimbursements for this course. This course is a performance level course designed to improve integration between law enforcement, fire, telecommunicator, and emergency medical services (EMS) in active attack/shooter events. The course provides law enforcement officers with key medical skills based on tactical emergency casualty care (TECC) guidelines, which can be used at the point of injury (POI) to increase survivability of victims.	
CEMLEC Special Operations Training & Exercise	\$28,000.00
Timeline for Completion: January 31, 2027	Remaining balance: \$28,000.00
This project will fund a weeklong training of a CEMLEC Advanced Critical Incidence Response course along with assessment and sustainment. The primary mission of this training is to make communities safer by providing innovative training and technology to law enforcement agencies. The vendor will mentor and train through multiple facets of their organization, including education, instruction, and sustainment. C1P will also review and advise on best practices for standard operating procedures (SOP's) and tactics, techniques, and procedures (TTP's), to better prepare the ISP for ongoing internal training.	
UHF Worcester Project	\$78,681.90



Timeline for Completion: July 31, 2027	Remaining balance: \$78,681.90
This project will fund the purchase, program, and install of communications infrastructure at the City of Worcester Communications Site – Millstone, to create an interoperability communications system between area hospital campuses, higher education campuses, Worcester Regional Emergency Communications Center, and the Commonwealth of Massachusetts Interoperable Radio System. Minor updates to 8tac repeater and D7 Orange system.	
D7 Orange Radios	\$31,517.86
Timeline for Completion: July 31, 2027	Remaining balance: \$31,517.86
This project will fund the update the D7 Fire Mobilization VHF Radio system, commonly referred to as D7 Orange. This will include updating or replacing radios, repeaters, power supplies, racking, and other necessary items to maintain a viable radio system purchased and installed with CRHSAC funding in 2004. Originally planned to do in multiple phases, according to vendors engineers, the phases will need to be completed simultaneously. This is funding for the rest of the project from FFY23.	
Regional Health & Safety Plan Phase I	\$58,000.00
Timeline for Completion: July 31, 2027	Remaining balance: \$58,000.00
This project will fund phase I of a Regional Health & Safety Plan. The Central Region Health & Safety Coordination Response Plan will consist of three (3) phases over three fiscal years. • FFY24 Phase I- Partnership building, collaboration, data collection and updating The goal of the plan would be to identify and fill gaps in distribution locations (equipment, supplies, PPE, test sites, vaccines etc.), sheltering facilities, pandemic response and equipment, information sharing, mass movements and response and recovery planning throughout the Region and its partners. A regional council gap between local departments and the state would be identified and filled strengthening the regional approach to information sharing, asset management, safety, and security.	
D7 & D8 Tech Rescue Equipment	\$77,669.90
Timeline for Completion: January 31, 2027	Remaining balance: \$18,010.14
This project will fund the purchase of equipment for the regional tech rescue team that had been identified by inventory and risk analysis conducted by the individual team leaders. This equipment continued to fill in gaps that had been identified by inventory and risk analysis. This accomplishes several goals set by the Central Mass Tech Rescue Consortium, a committee of Chiefs and team leaders representing all Central Mass tech teams.	
Unallocated Funding	\$17,343.70
Timeline for Completion: July 31, 2027	Remaining balance: \$17,343.70
Funding that has not been allocated due to projects canceling.	



FFY 2025 ANTICIPATED AND PENDING PROJECTS: \$834,983.71	
CMRPC Program Support	\$232,260.00
Timeline for Completion: December 31, 2027	Remaining balance: \$232,260.00
This project will provide planning, public outreach, and project support to all CRHSAC projects for FFY2025. Projected allocated planning funds for FFY2025 under the Metropolitan Area Planning Council (MAPC) SHSP Fiduciary Agent contract are not sufficient to provide CRHSAC with the level of project management, administrative support, and public outreach that it deems necessary to successfully and proficiently implement CRHSAC's 2025 Regional Homeland Security Plan. These funds will directly support the Homeland Security Program Manager and any assistants related to all FFY2025 project completion. Work related to the Council's monthly meetings, subcommittee meetings and financial management will not be supported by these funds.	
Central Region Cybersecurity Assessments	\$25,000.00
Timeline for Completion: December 31, 2027	Remaining balance: \$25,000.00
This project will fund a cyber-security assessment of one or more communities within the region. The assessment will include an IT Risk Assessment which provides a common language for understanding, managing, and expressing cybersecurity risk both internally and externally. It will be used to help identify and prioritize actions for reducing cybersecurity risk, and as tool for aligning policy, business, and technological approaches to managing that risk. The assessment will assess five framework core functions: Identify, Protect, Detect, Respond, and Recover.	
District 7 Dive Team Ice Dive Training	\$8,000.00
Timeline for Completion: December 31, 2027	Remaining balance: \$8,000.00
This project will train and certify the D7 Dive Team in Rapid Recovery Ice Dive Training. Existing Divers and Tenders need to recertify existing divers, and new members need initial certifications. Training and certification will ensure safe dive operations for both divers and tenders. This training is a basic orientation training that will teach new drivers and tenders the basics to public safety diving on the job. This training will also refresh the knowledge and practice of existing divers and tenders to ensure regional proficiency. District 7 Regional Dive Team is responsible for covering all twenty-nine towns in Southern Worcester County as well as providing mutual aid response outside the region upon request.	
Regional D7, D8, & D14 Dive Rescue Equipment	\$86,000.00
Timeline for Completion: December 31, 2027	Remaining balance: \$86,000.00
Dive Rescue Team leaders have conducted risk analyses and identified gaps in the current Central Region Dive Team inventories. This project is proposed to fill the holes in the equipment caches in Districts 7, 8, & 14. Chiefs and team leaders from across the Central Region determined that pooling the inventory and equipment request is the best way to ensure response capacity and interoperability of resources.	
Regional Technical Rescue Equipment	\$86,000.00



Timeline for Completion: December 31, 2027	Remaining balance: \$86,000.00
Technical Rescue Team (TRT) leaders have conducted risk analyses and identified gaps in the current Central Region TRT inventories. This project is proposed to fill the holes in the equipment caches in Districts 7, 8, & 14. Chiefs and team leaders from across the Central Region determined that pooling the inventory and equipment request is the best way to ensure response capacity and interoperability of resources.	
D14 Tech Rescue Team BF/ OT Monthly Exercises	\$34,240.00
Timeline for Completion: December 31, 2027	Remaining balance: \$34,240.00
This project proposal is for Backfill and Overtime to help offset the budget impact of the five departments in the Central Mass region who have members participating in the annual training of the technical rescue team. The team conducts ten, 8-hour drills annually (no drills in July and August). The total requested amount will be distributed over ten months. The region served by the team includes communities that host regionally, statewide, and nationally critical infrastructure. This includes the MEMA and State Police headquarters, major highways, airports, MWRA aqueducts, the Tennessee Gas pipeline, and numerous rail systems and historic facilities. The team's ability to respond efficiently and safely to natural disasters, accidental human events, or terrorist acts will be improved by continued discipline specific training for these high-risk events. The Massachusetts Fire District 14 Technical Rescue Team is a regional response asset that provides specialized search and rescue skills to the twenty-three communities in the Fire District 14 response area. This is a service area of approximately 388 square miles with a population over 460,000 people. Additionally, the team is part of region three of the Statewide Technical Rescue assets and is available to respond to any of the other five regions if needed.	
Crush, impalement, and Entrapment Training	\$18,750.00
Timeline for Completion: December 31, 2027	Remaining balance: \$18,750.00
The aim of this project is to hold a Crush, Impalement, and Entrapment Training that will introduce students to tools and methods that have been proven to be effective in rescuing victims from incidents of crush, impalement, or entrapment. Case studies will be reviewed as well as the pros and cons of various tactics. Medical issues will be addressed, and the importance of a strong command structure and inter-agency operations will be stressed. Industrial accidents and terrorism incidents often result in strikingly similar injuries and situations. In both cases, victims may be crushed by collapsing buildings or vehicles, impaled by shrapnel or flying debris, or trapped in confined spaces. For example, bombings, vehicle ramming, and fire as a weapon can create chaotic environments where people are trapped or injured in ways like those seen in industrial accidents, such as being crushed by machinery or impaled by rebar. Additionally, crowds fleeing from a threat may become entangled or impaled in fencing, leading to further injuries. Although these types of incidents are rare, unfamiliarity with them may leave first responders uncertain about how to best utilize their everyday tools to achieve a successful rescue.	
ASHER Trainings- ALERRT AAIR	\$90,000.00
Timeline for Completion: December 31, 2027	Remaining balance: \$90,000.00
The CRHSAC is allocating funds for ASHER training across the Central Region using the ALERRT AAIR curriculum with monthly training. The training will be available to responders across the state.	



Uxbridge ASHER Equipment Project	\$16,770.00
Timeline for Completion: December 31, 2027	Remaining balance: \$16,770.00
This project would purchase additional Active Attack Integrated Response (AAIR) equipment to support AAIR courses run within the Central Region.	
Fitchburg Moveable Bollards	\$25,890.39
Timeline for Completion: December 31, 2027	Remaining balance: \$25,890.39
This project will fund the purchase of moveable bollards for regional use during elections, special events, and mass gatherings. The region needs assets to effectively mitigate the Hostile Vehicle Incident (HVI) threat. This equipment will allow barriers to be deployed at the perimeter of polling locations, streets, special events, or other mass gatherings. This funding will also be coming out of FFY26.	
3D Laser Scanning Technology	\$94,610.00
Timeline for Completion: December 31, 2027	Remaining balance: \$94,610.00
This project will fund the acquisition of FARO 3D Laser Scanning System to enhance emergency response capabilities, forensic investigations, and public safety operations. This project builds on existing efforts to modernize forensic and emergency response capabilities. Traditional evidence-collection methods are time-consuming and prone to human error. The FARO system is used nationwide to enhance public safety operations, and its implementation in Westborough will align with best practices. This equipment can be used by all CEMLEC to enhance its ability to respond to crime scenes, public safety incidents, and emergency situations by integrating advanced 3D laser scanning technology. The FARO system will improve evidence collection, crime scene documentation, and pre-incident planning for soft targets and crowded places.	
Regional Health & Safety Plan Phase III	\$31,162.02
Timeline for Completion: December 31, 2027	Remaining balance: \$31,162.02
This project will fund phase II of a Regional Health & Safety Plan. The Central Region Health & Safety Coordination Response Plan will consist of three (3) phases over three fiscal years. • FFY25 Phase III- Recommendations for improvement and full-scale exercise of mass movement, distribution set up and execution. The goal of the plan would be to identify and fill gaps in distribution locations (equipment, supplies, PPE, test sites, vaccines etc.), sheltering facilities, pandemic response and equipment, information sharing, mass movements and response and recovery planning throughout the region and its partners. A regional council gap between local departments and the state would be identified and filled, strengthening the regional approach to information sharing, asset management, safety, and security.	
Unallocated Funding	\$86,301.30
Timeline for Completion: December 31, 2027	Remaining balance: \$86,301.30
Funding that was designated for the Border Crisis Response & Enforcement requirement that was removed. This will be allocated accordingly.	



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FFY2026 Investment Plan

FFY2026 INVESTMENT PLAN BUDGET – ‘A LIST’ PROJECTS

Projects are ordered by priority within core capability area. Core capabilities are listed in order of appearance in National Preparedness Core Capabilities List. Project justification number does not indicate CRHSAC priority level.

Core Capability: Community Resilience

PJ #	Project Name	Project Amount
1.1	CMRPC Council Support	\$197,146.40
	Core Capability Subtotal	\$197,146.40

Core Capability: Mass Search and Rescue Operations

PJ #	Project Name	Project Amount
2.1	FD7 Dive Team Training	\$10,000.00
2.2	FD7 Dive Team Equipment	\$14,878.50
2.3	FD7 Swiftwater Training- ITRA Bridge Program	\$6,900.00
2.4	FD7 Swiftwater Training- Boat Operator Training	\$9,800.00
2.5	FD7 Swiftwater Rescue PPE	\$14,878.50
2.6	Central Region TRT Equipment	\$14,878.50
2.7	Central Region D7 TRT Prime Mover	\$122,000.00
	Core Capability Subtotal	\$193,335.50

Core Capability: On-Scene Security, Protection and Law Enforcement

PJ #	Project Name	Project Amount
3.1	Regional K9 unit	\$73,194.00
3.2	CEMLEC SWAT Night Vision Goggles	\$132,503.41
	Core Capability Subtotal	\$205,697.41

Core Capability: Physical Protective Measures

PJ #	Project Name	Project Amount
4.1	Fitchburg Regional Barricades	\$70,500.00
	Core Capability Subtotal	\$70,500.00

Core Capability: Infrastructure Systems/ Mass Care Services

PJ #	Project Name	Project Amount
5.1	Regional Heating Units	\$10,000.00



FFY2026 – SHSP Homeland Security Plan

	Core Capability Subtotal	\$10,000.00
Core Capability: Operational Communications		
PJ #	Project Name	Project Amount
6.1	CMEMSC Tri-Band Radios	\$50,429.70
6.2	Hudson FD14 Vehicle Replacement & Radio	\$61,476.60
	Core Capability Subtotal	\$111,906.30
	FFY2026 Investment Plan Total	\$788,585.61

Law Enforcement Terrorism Prevention Activities (LETPA) For FFY2026		
PJ #	Project Amount	LETPA Amount
1.1	CMRPC Council Support (25%)	\$49,286.60
3.1	Regional K9 Unit	\$73,194.00
3.2	CEMLEC SWAT Night Vision Goggles	\$132,503.41
4.1	Fitchburg Regional Barricades	\$70,500.00
	Total of LETPA Activities	\$325,484.01
	% LETPA activities with FFY2026 SHSP funding	41.27%

NATIONAL PRIORITY PERCENTAGES

National Priorities Minimum Criteria Spending FFY2026					
PJ #	Project Name	National Priority	Required Percent	Actual Percent	Project Total
3.1	Regional K9 Unit	Enhancing the Protection of Soft Targets/ Crowded Places	N/A	9.28%	\$73,194.00
	Total	Enhancing the Protection of Soft Targets/ Crowded Places	N/A	9.28%	\$73,194.00
4.1	Fitchburg Regional Barricades	Enhancing Election Security	3%	8.94%	\$70,500.00
	Total	Enhancing Election Security	3%	8.94%	\$70,500.00
3.2	CEMLEC SWAT Night Vision Goggles	Border Crisis Response & Enforcement	10%	16.80%	\$132,503.41
	Total	Border Crisis Response & Enforcement	10%	16.80%	\$132,503.41



FFY 2026 PRIORITY ‘A LIST’ PROJECT DESCRIPTIONS

Basic Project Information

Project Name:	PJ #1.1 Central Massachusetts Regional Planning Commission Support
Federal Mission Area & HSGP Investment Justification:	All
Core Capability:	Community Resilience
SHSS Goal/objective/implementation step:	Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or tactical-level approaches to meet defined objectives.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	No – Planning Only
SIEC Approval:	Not Applicable

Project Description

This project will provide planning, public outreach, and project support to all CRHSAC projects for FFY2026. Projected allocated planning funds for FFY2026 under the Metropolitan Area Planning Council (MAPC) SHSP Fiduciary Agent contract are not sufficient to provide CRHSAC with the level of project management, administrative support, and public outreach that it deems necessary to successfully and proficiently implement CRHSAC’s 2026 Regional Homeland Security Plan. These funds will directly support the Homeland Security Program Manager and any assistants related to all FFY2026 project completion. Work related to the Council’s monthly meetings, subcommittee meetings and financial management will not be supported by these funds. CRHSAC’s regional approach to projects, ongoing stakeholder outreach, and continual participation in the Commonwealth’s emergency preparedness efforts support SHSS goal 1.1.1.

MEASURABLE OUTCOME(S):

1. CMRPC will complete all work assigned by the CRHSAC in the time specified by CRHSAC and/or the grant deadline, whichever is sooner.

Project Budget: \$197,146.40

Planning: \$65,058.31	Organization: \$132,088.09	Equipment: \$0.00
Training: \$0.00	Exercise: \$0.00	

Basic Project Information

Project Name:	PJ #2.1 FD7 Dive Team Training
Federal Mission Area & HSGP Investment Justification:	Response



Core Capability:	Mass Search & Rescue Operations
SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Yes. An EHP will be required if the training is conducted somewhere other than recognized training facility.
SIEC Approval:	Not Applicable

Project Description

This project will train and certify the D7 Dive Team in Rapid Recovery Ice Dive Training. Existing Divers and Tenders need to recertify existing divers, and new members need initial certifications.

Training and certification will ensure safe dive operations for both divers and tenders. This training is a basic orientation training that will teach new drivers and tenders the basics to public safety diving on the job. This training will also refresh the knowledge and practice of existing divers and tenders to ensure regional proficiency.

District 7 Regional Dive Team is responsible for covering all twenty-nine towns in Southern Worcester County as well as providing mutual aid response outside the region upon request.

MEASURABLE OUTCOME(S):

1. Number of members trained and certified in Ice Dive training

Project Budget: \$10,000.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$0.00

Training: \$10,000.00 Exercise: \$0.00 Maintenance: \$0.00

Basic Project Information

Project Name:	PJ # 2.2 FD7 Dive Team Equipment
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search and Rescue Operations



SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund the purchase of equipment shortfalls within the team. Many members utilize personal gear for training and responses. The D7 Dive Team has a goal to provide all necessary equipment for divers/tenders omitting the need for them to use personnel gear. Additionally, the D7 Dive Team needs the proper PPE and gear to operate in swift/flood water environments.

MEASURABLE OUTCOME(S):

1. Filling equipment gaps identified by risk analysis
2. Greater Dive Rescue response capacity for the region

Project Budget: \$14,878.50

Planning: \$0.00	Organization: \$0.00	Equipment: \$14,878.50
Training: \$0.00	Exercise: \$0.00	

Basic Project Information	
Project Name:	PJ # 2.3 FD7 Swiftwater Training- ITRA Bridge Program
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search & Rescue Operations
SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028



EHP Approval: **Yes. An EHP will be required if the training is conducted somewhere other than recognized training facility.**

SIEC Approval: **Not Applicable**

Project Description

This project will fund one Swiftwater Training- ITRA Bridge Program training for the D7 Swiftwater team. This program will bridge previous training with the International Technical Rescue Association level I/II standard as well as FEMA Water Rescue Specialist standard.

MEASURABLE OUTCOME(S):

1. Number of members trained and certified in the ITRA Bridge Program.
2. A more effective and coordinated response to incidents that contain victims who are trapped in water. An efficient response allows more people to be rescued faster, thus increasing their chances of survival.

Project Budget: \$6,900.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$0.00

Training: \$6,900.00 Exercise: \$0.00

Basic Project Information

Project Name:	PJ # 2.4 FD7 Swiftwater Training- Boat Operator Training
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search & Rescue Operations
SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Yes. An EHP will be required if the training is conducted somewhere other than recognized training facility.
SIEC Approval:	Not Applicable

Project Description

This project will fund one ITRA Swiftwater Boat Operator and FEMA 509 Boat Operator training to train and certify up to 12 members as Swiftwater Boat Operators.

MEASURABLE OUTCOME(S):

1. Number of members trained and certified as Swiftwater Boat Operators.



2. A more effective and coordinated response to incidents that contain victims who are trapped in water. An efficient response allows more people to be rescued faster, thus increasing their chances of survival.

Project Budget: \$9,800.00

Planning: \$0.00

Organization: \$0.00

Equipment: \$0.00

Training: \$9,800.00

Exercise: \$0.00

Basic Project Information

Project Name:	PJ # 2.5 FD7 Swiftwater Rescue PPE
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search and Rescue Operations
SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund the purchase and deployment of 10 complete Swiftwater Rescue PPE operational kits to sustain and modernize the District 7 regional Swiftwater capability. Equipment replacement is based on lifecycle age and alignment with current safety standards.

MEASURABLE OUTCOME(S):

1. Sustain operational deployment capacity sufficient to support both EMAC deployments and regional coverage
2. Maintain regional and state flood response capability
3. Ensure standards-compliant PPE for operational members
4. Preserve deployable readiness for multi-jurisdictional incidents

Project Budget: \$14,878.50

Planning: \$0.00

Organization: \$0.00

Equipment: \$14,878.50

Training: \$0.00

Exercise: \$0.00



Basic Project Information

Project Name:	PJ # 2.6 Central Region TRT Equipment
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search and Rescue Operations
SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

Technical Rescue Team (TRT) leaders have conducted risk analyses and identified gaps in the current Central Region TRT inventories. This project is proposed to fill the holes in the equipment caches in Districts 7, 8, & 14. Chiefs and team leaders from across the Central Region determined that pooling the inventory and equipment request is the best way to ensure response capacity and interoperability of resources.

MEASURABLE OUTCOME(S):

1. Filling equipment gaps identified by risk analysis
2. Greater TRT response capacity for the region

Project Budget: \$14,878.50

Planning: \$0.00	Organization: \$0.00	Equipment: \$14,878.50
Training: \$0.00	Exercise: \$0.00	

Basic Project Information

Project Name:	PJ # 2.7 Central Region D7 TRT Prime Mover
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search and Rescue Operations



SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Yes

Project Description

This project will fund the purchase of a Ford F550 Class 5 Dually Stake Bed with gooseneck hitch that can accommodate a higher GVW and thus accommodate the full cache of structural response equipment that was donated to D7. The Technical Rescue Teams will respond across the Commonwealth to any large structural collapse due to bombings, terrorism, or missile attacks. This limited resource is invaluable and will be working around the clock for days if we see more events such as the World Trade Center bombing in 1993, The Oklahoma City Bombing, 9/11 WTC terrorist attacks, or the Boston Marathon Bombing. The vehicle can also be used to move manpower in the event of a deployment across the state or New England region.

MEASURABLE OUTCOME(S):

1. The outcomes are continually measured at trainings, incidents and during inter-team activities.
2. Greater TRT response capacity for the region.

Project Budget: \$122,000.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$122,000.00

Training: \$0.00 Exercise: \$0.00

Basic Project Information	
Project Name:	PJ # 3.1 Regional K9 unit
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	On-Scene Security, Protection and Law Enforcement
SHSS Goal/ objective/ implementation step(s):	2.1 Continue support for the State's Bomb Squads and Explosive Detection Canine Teams to further enhance our Improvised Explosive Device (IED) prevention and response efforts.



2.2 Enhance existing efforts to support the State’s Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards.
2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams.
2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology.

Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund the purchase of one Canine Police Cruiser for the Explosive Detection K9 teams based out of Worcester. The explosive detection K9s can be used to sweep areas in advance of large gatherings (elections, large local and state events, etc) to mitigate the risk of EODs, thus enhancing the protection of soft targets and crowded Places from possible terrorist attacks. The Worcester Police Department currently operates four and is one of only two Central Massachusetts communities with operational EOD dogs. These teams require updated, fully equipped cruisers to maintain readiness, ensure the safety of both handlers and canines, and support regional deployment capabilities. Properly equipped cruisers serve as mobile offices and working environments for handlers, enabling rapid and reliable responses to EOD-related incidents and terrorism threats throughout Worcester and the region.

MEASURABLE OUTCOME(S):

1. Maintain continuous EOD K-9 response capability for Worcester and surrounding communities.
2. Reduce response time to EOD incidents and regional deployment requests.
3. Enhance public safety and preparedness for large-scale events, protests, and festivals.
4. Strengthen interagency cooperation with the Massachusetts State Police Bomb Squad and other regional law enforcement agencies.

Project Budget: \$73,194.00

Planning: \$0.00	Organization: \$0.00	Equipment: \$73,194.00
Training: \$0.00	Exercise: \$0.00	

Basic Project Information

Project Name:	PJ # 3.2 CEMLEC SWAT Night Vision Goggles
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Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	On-Scene Security, Protection and Law Enforcement
SHSS Goal/ objective/ implementation step(s):	2.2 Enhance existing efforts to support the State's Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards. 2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams. 2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund the purchase of thirty Night Vision Devices with mounts and battery packs for the Central Massachusetts Law Enforcement Council (CEMLEC) SWAT team. This project would bring the equipment the team needs to function at night up to modern standards. The night vision devices are needed to allow the CEMLEC SWAT team to maintain all-weather and all-aspect capability to deploy at any hour. Moreover, this will enable municipal law enforcement resources across Central MA to support border crisis response during night operations. There are many instances where time is of the essence, in a hostage scenario for example, and being forced to wait until daybreak would put both team personnel as well as civilians at unnecessary risk. CEMLEC SWAT is one of the few Teams in the state that does not have this vital piece of equipment. This would increase interoperability with other SWAT Teams and all federal border crisis response agencies. Additionally, our Team shares security and counter terrorism responsibilities at Gillette Stadium with METRO SWAT for all events (for example the World Cup events in 2026). The rest of this funding was b listed.

MEASURABLE OUTCOME(S):

1. The CEMLEC SWAT team will train for and deploy to dangerous situations to effectively respond to threats such as a barricaded subject, active shooter, and other similar terror related incidents.
2. The team will perform at a high standard as they have done in the past in high-risk situations and have interoperability with other Teams when the need arises.

Project Budget: \$132,503.41

Planning: \$0.00

Organization: \$0.00

Equipment: \$132,503.41

Training: \$0.00

Exercise: \$0.00



Basic Project Information

Project Name:	PJ # 4.1 Fitchburg Regional Barricades
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Physical Protective Measures
SHSS Goal/ objective/ implementation step(s):	2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology. 3.6 Continue state agency deployments of personnel and equipment at critical locations, mass gatherings, large venues, and special events based on threat assessments.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund the purchase of 2 mobile trailer packages with movable barricades, chains, gates, etc. that will be used during elections, special events, and mass gatherings. This equipment will effectively mitigate the Hostile vehicle Incident (HVI) threat. This equipment will allow barriers to be deployed at the perimeter of polling locations, streets, special events, or other mass gatherings. The rest of the funding for this project will be taken out of FFY25 and b listed.

MEASURABLE OUTCOME(S):

1. Increase in deployments of these units throughout the region through deployment tracking.
2. Increased effectiveness of barriers during incidents through after action analysis.

Project Budget: \$70,500.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$70,500.00
Training: \$0.00 Exercise: \$0.00

Basic Project Information

Project Name:	PJ # 5.1 Regional Heating Units
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Infrastructure Systems/ Mass Care Services



SHSS Goal/ objective/ implementation step(s):	6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response capabilities, such as regional personnel and teams as well as regional asset management.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund service/refurbishment of the regional portable heating trailer cache of heating units and generators following a dramatic winter season and to support training to properly service these units in house.

MEASURABLE OUTCOME(S):

1. Increase in deployments of these units throughout the region through deployment tracking.
2. Increased availability and functionality of these units during cold weather events.

Project Budget: \$10,000.00

Planning: \$0.00

Organization: \$0.00

Equipment: \$10,000.00

Training: \$0.00

Exercise: \$0.00

Basic Project Information

Project Name:	PJ # 6.1 CMEMSC Tri-Band Radios
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Operational Communications
SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Yes

Project Description

This project will fund the purchase of 5 Tri-Band Radios for Central Mass EMS Corp to enhance regional interoperability capabilities during planned events and disaster response operations. The Commonwealth's CoMIRS 800 MHz Phase 2 radio system is rapidly being deployed throughout Central Massachusetts. At present, both the Prime Mover and the Command Trailer



are not equipped to operate on the new Phase 2 platform. Without these upgrades, these critical regional assets will be unable to effectively communicate with state and local partners operating on the updated system. To comply with CoMIRS P25 Phase 2 standards and ensure full interoperability, it is necessary to equip these vehicles with tri-band portable radios. This enhancement will support seamless communication across multiple frequency bands and ensure operational readiness during mutual aid responses and multi-agency incidents, allowing the responder to be mobile during events or incidents while remaining in communication.

MEASURABLE OUTCOME(S):

1. Approval of this project will enable Central MA EMS Corporation to acquire and deploy the proposed communications equipment in support of regional emergency response operations.
2. A measurable outcome of this investment will be the demonstrated ability to transport the communications trailer to a designated staging area and establish interoperable communications with all participating communities during events, or incidents requiring regional coordination.
3. Successful establishment of interoperable voice and/or data communications with 100% participating municipalities and partner agencies.
4. Documented operational capability during planned exercises or real-world incidents requiring multi-agency coordination.
5. Improved interoperability with other teams across the Commonwealth.

Project Budget: \$50,429.70

Planning: \$0.00 Organization: \$0.00 Equipment: \$50,429.70

Training: \$0.00 Exercise: \$0.00

Basic Project Information

Project Name:	PJ # 6.2 Hudson FD14 Vehicle Replacement & Radio
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Operational Communications
SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response.
Project priority:	High



Project Dates: **1/1/27 – 7/31/2028**

EHP Approval: **Not Applicable**

SIEC Approval: **Yes**

Project Description

The project proposes the replacement of equipment in the Fire District 14 Communications Vehicle (Car 14). The list of equipment in need of replacement is the ACU-1000 Radio Gateway, (1) XTL 800 MHz mobile radio, and (30) APX portable radio batteries. This project directly addresses a critical gap in regional emergency communication and incident coordination across Fire District 14 and its surrounding mutual aid partners. The award of this equipment replacement will benefit 23 communities (6 from the Central Homeland Security Region and 17 from the Northeast Region), that spans 388 square miles with a population over 460,000. The updated equipment will improve outcomes, reduce risk to property, and save lives throughout District 14. District 14 is part of the Massachusetts Fire Mobilization Plan, which can be activated to respond to any emergency throughout the state. The mobile communications unit (Car14) frequently responds to mutual aid, tech rescue, and dive team activation requests throughout the district.

MEASURABLE OUTCOME(S):

1. The updated equipment will improve outcomes, reduce risk to property, and save lives throughout District 14.
2. Increased activations for the mobile communications unit to respond to mutual aid, tech rescue, and dive team activation requests throughout the district.
3. Car 14 can be used at special events like the Boston Marathon to assist with communications to local emergency response centers including MEMA and Boston Emergency Management Agency.
4. Increase in deployments of these units throughout the region through deployment tracking.
5. Increased availability and functionality of this unit.

Project Budget: \$61,476.60

Planning: \$0.00 Organization: \$0.00 Equipment: \$61,476.60

Training: \$0.00 Exercise: \$0.00



FFY2026 – SHSP Homeland Security Plan

FFY2026 INVESTMENT PLAN BUDGET – ‘B List’ PROJECTS		
The following projects are secondary projects CRHSAC may choose to move forward if funds become available for any reason. Projects are ordered by priority within core capability areas. Project justification number will be determined if project is moved to CRHSAC Priority List. Some projects have known funding needs; others are flexible depending on finalized scope of project and available funds.		
Core Capability: Long-term Vulnerability Reduction/ Threats & Hazard Identification		
	Project Name	Project Amount
	Regional Health & Safety Plan Phase III	\$60,000.00
Core Capability: On-Scene Security, Protection and Law Enforcement		
	Project Name	Project Amount
	CEMLEC SWAT Night Vision Goggles	\$100,180.59
	Worcester County Sheriff’s Mobile Command Unit (Refurbished)	\$358,424.00
Core Capability: Physical Protective Measures		
	Fitchburg Regional Barricades	\$179,991.40
Core Capability: Operational Coordination		
	Project Name	Project Amount
	Douglas Aggressive Incident Command Training	\$28,500.00
	Hostile Treat/ Public Gathering Resource Trailer	\$217,400.00
	Worcester Colleges Regional Message Board Trailer	\$16,867.00
Total B List Projects		\$961,362.99

FFY 2026 PRIORITY ‘B LIST’ PROJECT DESCRIPTIONS

Basic Project Information	
Project Name:	Regional Health & Safety Plan Phase III
Federal Mission Area & HSGP Investment Justification:	Planning/ Response
Core Capability:	Operational Coordination/ Planning
SHSS Goal/ objective/ implementation step(s):	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 7.1 Enhance local, regional, state, and federal cross-disciplinary planning efforts to prepare for and respond to a health emergency.
Project priority:	Medium
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable
Project Description	

The Central Region Health & Safety Coordination Response Plan will consist of three (3) phases over three fiscal years.

- FFY26 Phase III- Recommendations for improvement and full-scale exercise of mass movement, distribution set up and execution.

The goal of the plan would be to identify and fill gaps in distribution locations (equipment, supplies, PPE, test sites, vaccines etc.), sheltering facilities, pandemic response and equipment, information sharing, mass movements and response and recovery planning throughout the Region and its partners. As a Regional Council gaps between Local Departments and the State would be identified and filled strengthening the regional approach to information sharing, asset management and safety and security throughout the Region.

MEASURABLE OUTCOME(S):

1. Increased capacity to provide public health, medical, mental health, and social services to save lives and avoid disease and injury, and all its subsequent goals.
2. Improved public health emergency preparedness for pandemics, biological weapons, and mass casualty events.
3. Expanded individual, community, and private sector disaster preparedness.
4. Improved interoperable communications and information sharing capabilities.



5. The region’s enhanced ability to respond and recover from incidents of either foreign or domestic terrorism by providing the region with a reference document that has already identified resources and equipment.

Project Budget: \$60,000.00

Planning: \$60,000.00 Organization: \$0.00 Equipment: \$0.00

Training: \$0.00 Exercise: \$0.00

Basic Project Information

Project Name:	CEMLEC SWAT Night Vision Goggles
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	On Scene Security, Protection, and Law Enforcement
SHSS Goal/ objective/ implementation step(s):	2.2 Enhance existing efforts to support the State’s Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards. 2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams. 2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology.
Project priority:	Medium
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund the purchase of thirty Night Vision Devices with mounts and battery packs for the Central Massachusetts Law Enforcement Council (CEMLEC) SWAT team. This project would bring the equipment the team needs to function at night up to modern standards. The night vision devices are needed to allow the CEMLEC SWAT team to maintain all-weather and all-aspect capability to deploy at any hour. Moreover, this will enable municipal law enforcement resources across Central MA to support border crisis response during night operations. There are many instances where time is of the essence, in a hostage scenario for example, and being forced to wait until daybreak would put both team personnel as well as civilians at unnecessary risk. CEMLEC SWAT is one of the few Teams in the state that does not have this vital piece of equipment. This would increase interoperability with other SWAT Teams and all federal border crisis response agencies. Additionally, our Team shares security and counter terrorism responsibilities at Gillette Stadium with METRO SWAT for all events (for example the World Cup events in 2026). The rest of this funding was a listed.



MEASURABLE OUTCOME(S):

1. The CEMLEC SWAT team will train for and deploy to dangerous situations to effectively respond to threats such as a barricaded subject, active shooter, and other similar terror related incidents.

Project Budget: \$100,180.59

Planning: \$0.00

Organization: \$0.00

Equipment: \$100,180.59

Training: \$0.00

Exercise: \$0.00

Basic Project Information

Project Name:	Worcester County Sheriff's Mobile Command Unit (Refurbished)
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	On Scene Security, Protection, and Law Enforcement
SHSS Goal/ objective/ implementation step(s):	2.2 Enhance existing efforts to support the State's Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards. 2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams. 2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology.
Project priority:	Medium
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	No
SIEC Approval:	Yes

Project Description

This project will fund the upgrading of the Worcester County Sheriffs Mobile Command Unit. This unit is over twenty years old and most of the technology is outdated. Approximately five years ago, the council purchased six base radios and portables for the command center. The sheriff's department has maintained the command center in proper running condition. It is utilized for both operational and community-based needs. The approximate annual cost of routine maintenance for the truck is currently \$5,000.00. The mobile command is available to every city and town in the county, including the CEMLEC SWAT communities. Both for operational functions and community-based events, when requested by any public safety agency. In recent years, the Sheriff's Department has begun working with the Massachusetts Emergency Management Agency (MEMA).

MEASURABLE OUTCOME(S):



1. Increased interoperability with local and state responders, along with MEMA, FEMA, and Homeland Security.
2. Increased response during requested emergency incidents.

Project Budget: \$358,424.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$358,424.00
Training: \$0.00 Exercise: \$0.00

Basic Project Information

Project Name:	Fitchburg Regional Barricades
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Physical Protective Measures
SHSS Goal/ objective/ implementation step(s):	2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology. 3.6 Continue state agency deployments of personnel and equipment at critical locations, mass gatherings, large venues, and special events based on threat assessments.
Project priority:	Medium
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund the purchase of 2 mobile trailer packages with movable barricades, chains, gates, etc. that will be used during elections, special events, and mass gatherings. This equipment will effectively mitigate the Hostile vehicle Incident (HVI) threat. This equipment will allow barriers to be deployed at the perimeter of polling locations, streets, special events, or other mass gatherings. The rest of the funding for this project will be taken out of FFY25 and a listed.

MEASURABLE OUTCOME(S):

1. Increase in deployments of these units throughout the region through deployment tracking.
2. Increased effectiveness of barriers during incidents through after action analysis.

Project Budget: \$179,991.40

Planning: \$0.00 Organization: \$0.00 Equipment: \$179,991.40



Training: \$0.00

Exercise: \$0.00

Basic Project Information

Project Name:	Douglas Aggressive Incident Command Training
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Operation Coordination
SHSS Goal/ objective/ implementation step(s):	6.9 Maintain specialized training for emergency response stakeholders including fire, law enforcement, emergency management, and elected officials.
Project priority:	Medium
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Yes. An EHP will be required if the training is conducted somewhere other than recognized training facility.
SIEC Approval:	Not Applicable

Project Description

This project will fund an Aggressive Command Training to be hosted in Douglas, MA. The Central Region would like to expand Incident Command training opportunities previously offered in both Western and Central Massachusetts. The Central Region will fund and coordinate the logistics to host additional offerings of the Aggressive Incident Command course that was funded by the CRHSAC in 2022 and 2026.

MEASURABLE OUTCOME(S):

1. Enhance National Incident Management System (NIMS) and Incident Command System (ICS) based planning efforts.
2. Enhanced single-agency and multi-agency unified command during training and responses
3. Improve interoperable communications and information sharing capabilities

Project Budget: \$28,500.00

Planning: \$0.00

Organization: \$0.00

Equipment: \$0.00

Training: \$28,500.00

Exercise: \$0.00

Basic Project Information

Project Name:	Hostile Threat/ Public Gathering Resource Trailer
Federal Mission Area & HSGP Investment Justification:	Response



Core Capability:	Operational Coordination
SHSS Goal/ objective/ implementation step(s):	2.2 Enhance existing efforts to support the State’s Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards. 2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams. 2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Possible

Project Description

This project will fund the purchase of a hostile threat/ public gathering resource trailer. This trailer would be used for large gatherings that include sporting events, local festivals, and political gatherings. The trailer is a package bought trailer that includes installed tables and workstations for a dedicated dispatcher at an event or hostile event. Climate controlled with an onboard generator to supply power to communications and lighting and storage of rehab supplies. In addition, the trailer will accommodate the storage of an inflatable tent and heater, traffic cone storage of one hundred traffic cones, raid deploy barricades, drones, and portable radios. While the trailer will have the ability to handle large crowd events it will also be able to deploy to hostile threat events. The trailer will be positioned in the staging area to allow for a more visual landmark for arriving mutual aid. Rapid deployment of radios, ballistic vests and helmets and rapid taskforce supplies to include medical bags. Each bag and ballistic outfit will be standardized with the same equipment for increased responder efficiency. Radios will be available for seamless operational integration. There will be traffic safety supplies available including traffic cones and barricades, that can be removed from the trailer and deployed to other areas from the poly box system.

MEASURABLE OUTCOME(S):

1. Increased interoperability with local and state responders, along with MEMA, FEMA, and Homeland Security.
2. Increased response during requested emergency incidents

Project Budget: \$217,400.00

Planning: \$0.00

Organization: \$0.00

Equipment: \$217,400.00

Training: \$0.00

Exercise: \$0.00

Basic Project Information

Project Name: **Worcester Colleges Regional Message Board Trailer**



Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Operational Coordination
SHSS Goal/ objective/ implementation step(s):	6.6 Coordinate disaster response activities with the use and enhancement of technology.
Project priority:	High
Project Dates:	1/1/27 – 7/31/2028
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund the purchase of one (1) trailer sign board that will be used for community notification, emergency management use, and for regional deployment.

MEASURABLE OUTCOME(S):

1. Increased use for vaccine drives, emergencies, local events, and evacuations.

Project Budget: \$16,867.00

Planning: \$0.00	Organization: \$0.00	Equipment: \$16,867.00
Training: \$0.00	Exercise: \$0.00	

End of Document.