



FFY2025 SHSP Homeland Security Plan

Central Region Homeland Security Advisory Council

Submitted To:
Massachusetts Executive Office of Public Safety and Security

Submitted By:
Central Region Homeland Security Advisory Council

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Executive Summary

The Central Region Homeland Security Advisory Council (CRHSAC) works to strengthen coordination and communication among public safety officials in Central Massachusetts. The projected allocated amount for Federal Fiscal Year (FFY) 2025 State Homeland Security Program funding to support this mission is \$834,983.71.

In response to continuing threats of terrorism and events from natural and man-made disasters, the Council provides a regional framework for collaboration in planning, communication, information sharing, equipment procurement, and training, and exercise activities before, during, and after an emergency for the sixty-one (61) units of local governments in the Central region. The area encompassed by the Council covers all of Worcester County, stretching from the New Hampshire border to the Rhode Island and Connecticut borders; and comprises the central core of the Commonwealth.

The CRHSAC would like to list a few projects that have stood out over the years, and for which the Council has received recognition within the region. The CRHSAC has adopted a strategy of providing equipment directly to communities and regional entities with the hope it will be used on an on-going basis and not just in times of emergency. The CRHSAC believes this approach provides regular training on equipment and enhances emergency personnel's skill to operate the equipment.

- CRHSAC has provided the central region with four prime movers that can be used to help move CRHSAC assets when activated. Three of them can be used during flooding situations.
- CRHSAC has provided 800 megahertz (MHz) radios to all Public Safety Answering Points (PSAP) so that each PSAP can communicate with any other PSAP in the region.
- CRHSAC upgraded the Fire District 8 primary interoperable mutual aid radio system from a system of three (3) stand-alone sites to an integrated simulcast system, providing capabilities to communicate from one end of the district to the other, as well as with neighboring fire districts.
- Eleven regional shelter trailers containing cots, blankets, and other materials were provided to support emergency shelters located throughout the region. In addition, six (6) Debris Removal Trailers containing equipment (saws, etc.) to remove downed trees and other debris, five (5) Police Traffic Control Trailers containing portable barricades, and traffic control devices to close streets and reroute traffic were also provided.
- The Council provided funding for a regional Explosives Detection K-9 program, as there was formerly only one in all of Worcester County, located in the City of Worcester. The K-9 aids in the form of sweeping sites for suspicious devices, shell

casings, and weapons to local communities as well as the Commonwealth's Explosives Detection K-9 program.

- CRHSAC purchased a BearCat armored vehicle hosted by the Central Massachusetts Law Enforcement Council's SWAT unit. A radio was purchased alongside the vehicle. The multi-band radio allows for communication with local police agencies. The BearCat will provide first responders with a safe passageway into active situations and allow for a safe victim rescue.
- Training and equipment projects continue to help support three regional technical rescue teams within the region. The teams, which are trained in confined space, rope, high angle, trench, and structural collapse rescue, continue to train and purchase equipment identified in gap assessments.
- Training and equipment projects continue to help support three regional dive rescue teams within the region. The teams, which are trained in ice diving, deep water, and rapid response rescue, continue to train and purchase equipment identified in gap assessments.
- The FFY18 partially funded a Statewide Cybersecurity Training series jointly procured by all four Councils. The training series provides a month-long series of webinars delivered to the Commonwealth of Massachusetts, along with self-paced training modules. CISA has since added the modules to their training website.
- The Council took the necessary steps to revise by-laws to reflect the importance of Cybersecurity and created a Cybersecurity seat. Once the seat was filled, a Cybersecurity Subcommittee was created in March 2021. The Subcommittee will guide the Council's decision-making in relation to all things Cybersecurity.
- Two cybersecurity projects, one for the City of Worcester and the other for the Holden Regional Dispatch Center, were completed in 2025. Both will benefit the region, making them stronger against cybersecurity attacks.
- The Council purchased sixteen (16) portable radios with various interoperability and communication capabilities including P25 compliance to provide critical upgrades to Worcester County Sheriff's Office Mobile Command Unit. The new radios replaced outdated and aging equipment purchased in 2005 with Central Region Homeland Security Council funds. The new equipment will ensure the Mobile Command Unit is operational to support the Worcester County Sheriff's Office, CEMLEC, and other agencies across the Region. The MCU has been critical over the past 20 years in providing communication operations for police and fire agency incidents, as well during large municipal events, public safety building outages, demonstrations and protests, missing persons missions, high

risk warrant service, and general static display. It has become a critical resource for the WCSO and the Central Region.

- The Council sent sixteen members of Technical Rescue Teams (TRT) from District 7, District 8, and District 14 for a joint training with sixteen members from the Southeast Region TRTs at Joint Base Cape Cod from April 7 to April 14, 2022, for extensive Structural Collapse Training. Trainings like this are crucial to develop and sustain proficiency for search, rescue, and recovery capabilities. It is easy to recall major events like the Oklahoma City bombing, the World Trade Center attacks on September 11, 2001, where technical rescue teams were working around the clock for days to weeks. More recently, here in Massachusetts, we had a parking structure partially collapsed in Boston. Events such as these reinforce the need for regular training to maintain capabilities and ensure these teams are ready to respond to preserve life or recover loved ones.

The Central Region Homeland Security Planning Subcommittee met to discuss the FFY2025 budget on February 4, June 3, and August 6, 2025. The decisions and plans committed to in this budget were the work of the Council's subcommittee. This subcommittee was made up of subject matter experts who had each led extensive community outreach, as well as the local fiduciary agent staff. This Planning Subcommittee reviewed proposals for projects, trainings, and exercises that were submitted through each member's respective subcommittee. The Planning Subcommittee prioritized in accordance with the guidance provided by the Executive Office of Public Safety and Security (EOPSS), the FFY2025 HSGP State Priorities, the Goals and Objectives section as well as the Threat Hazard Identification Risk Assessment (THIRA) of the State Homeland Security Strategy (SHSS). Consistent with the guidelines provided for each Investment, the subcommittee reviewed progress made in the past, determined where they wanted to move in the future, as well as identified gaps in the region's assessment. The Planning Subcommittee, comprised of the Council's Chair, Vice Chair, Second Vice Chair, and Chairs of each other subcommittee, reviewed all recommendations submitted by each subcommittee, and, through following the aforementioned guidance, developed the final plan for FFY2025 funding. The FFY2025 budget plan was approved by the Full Council during a meeting held on August 6, 2025.

As a result of planning meetings involving all subcommittees, the Planning Subcommittee, and the Council, the following are the approved funding priorities that will continue in the Council's multi-year plan:

1. Community Resilience
 - Council Administrative Support
2. Cybersecurity
 - Central Region Cybersecurity Assessment
3. Mass Search & Rescue Operations
 - District 7 Dive Team Ice Dive Training
 - D7, D8, D14 Dive Rescue Equipment
 - D7, D8, D14 Tech Rescue Training
 - D14 TRT BF/OT Monthly Exercises
 - Crush, Impalement, & Entrapment Training
4. On-Scene Security, Protection and Law Enforcement
 - ASHER Trainings
 - ASHER Equipment
5. Physical Protective Measures
 - Regional Election Security Project
6. Forensics & Attribution
 - 3D Laser Scanning Technology
7. Long Term Vulnerability Reduction / Threats & Hazards Identification
 - Regional Health & Safety Plan
8. Physical Protective Measures
 - Supporting Border Crisis Response & Enforcement Project



1. Council Support: The Council determined that CMRPC should be retained to oversee, and help implement projects, schedule and facilitate Council meetings, and provide planning and support as needed. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, as well as the *Planning* Core Capability.
2. Cybersecurity: Governments and businesses are under constant threat of security breaches and hackers. It is vitally important that government agencies are educated and prepared to handle the threat. Funding has been allocated to bring on an intern to assist municipalities in implementing Cybersecurity tools. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Protection*, and the *Cybersecurity* Core Capability.
3. Mass Care and Shelter Planning: The Council recognizes the continued threat of local, regional, and international threats. The Council is therefore looking to support a comprehensive plan to assist our first responders in the detection and response to terrorist events. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, and the *Mass Care* Core Capability.
4. Tactical Team Support: The Council determined that support of tactical teams is a high priority. Tactical teams include regional technical rescue teams, regional dive teams, and regional police tactical operation teams. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, and the *Mass Search and Rescue* and *Planning* Core Capabilities.
5. Active Shooter Training, Planning, and Equipment: Active shooter incidents have been on the rise across the country. As set forth by EOPSS and identified by the Council, preventing and responding to such incidents are the highest priority. The Council is supporting funding for training, equipment to protect first responders, equipment for active shooter response, human trafficking, and domestic terrorism. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, and the *On Scene Security and Protection* Core Capabilities.
6. Interoperability: The importance of a strong communications system was demonstrated through several terror, natural disaster, fire, law enforcement, and EMS incidents. It is imperative that interoperable equipment and systems be brought up to current standards to maintain efficiency. The Council continues to fund interoperable projects in this plan. This priority area meets the requirements of the National Preparedness Goal's Mission Area of *Response*, and the *Interoperable and Operational Communications* Core Capability.
7. NIMS, Training & Exercises: The Council will continue to fund back-fill and overtime costs related to National Incident Management System (NIMS) ICS-300 and ICS-400 training for newly-promoted personnel throughout the region. This priority area meets the requirements of the National Preparedness Goal's Mission



Area of Response, and the Mass Search and Rescue and On Scene Security and Protection Core Capabilities.

CRHSAC's completed projects are sustained through various means. All equipment purchases are maintained through agreements with the receiving host entities. Planning tools, resources, and materials are frequently reviewed and updated as needed. Many CRHSAC initiatives are multi-phased and therefore ongoing from grant year to grant year.

The Central Region Homeland Security Advisory Council appreciates the support and assistance of the Executive Office of Public Safety and Security (EOPSS) and looks forward to continuing to support EOPSS' goals and objectives.



CRHSAC COUNCIL MEMBERS

REVISED: AUGUST 6, 2025

Correctional Services:

Sheriff Lewis Evangelidis

Paul Salvadore, Designee

Worcester County Sheriff's Dept.

Worcester County Sheriff's Dept.

Cybersecurity:

Jim DiGiulio, Interim

Karmin Ng,

Jon "Ed" Novak, Designee

Town of Northborough

MA Army National Guard

Massachusetts Army National Guard

Higher Education:

Thomas Stewart

Vacant, Designee

Nichols College

Emergency Management:

Deputy Chief Neal Aspesi,

Michael Borowiec, Designee

Northborough Fire Department

Shrewsbury Fire Department

Emergency Medical Services:

Tina Dixon

Chris Baker, Designee

Central MA EMS (Region II)

Central MA EMS (Region II)

Fire Services:

Chief Dean Kochanowski, Council Chair

Chief Brian Hickey, Designee

Chief Martin Dyer

District Chief Gary Fleischer, Designee

Chief Patrick Purcell

Vacant

Chief Russ Hall

Chief Timothy Howe, Designee

Dudley Fire Department

Webster Fire Department

Worcester Fire Department

Worcester Fire Department

Westborough Fire Department

Holden Fire Department

Oakham Fire Department

Government Administration

Andrew Golas, Town Manager

April Steward, Designee

Town of Charlton, MA

Town of Boylston, MA

Hospitals:

John Broach, MD, MPH

Jarriid Pike, Designee

UMass Memorial

UMass Memorial

Law Enforcement:

Chief Paul Saucier

Andrew Cravedi, Designee

Worcester Police Department

Worcester Police Department



Chief Gerald Millette

Brian Coyne, Designee

Vacant, 2nd Vice Chair

Chief Chris Conrad, Designee

Chief Earl Dessert

Chief Aaron Kennedy, Designee

Warren Police Department

Clinton Police Department

Ashburnham Police Department

Sturbridge Police Department

Leominster Police Department

Public Health

Ast. Chief Christopher Montiverdi, Council Vice Chair Leicester Public Health Dept.

Trevor Bruso

Holden Fire Department

Public Safety Communications

Gregory Lynskey

Chris Carleton, Designee

South Worcester County Comm. Ctr.

Town of Northborough Comm. Ctr.

Public Works

Vacant

Vacant

Regional Transportation Authority

David Trabucco

Vacant

Worcester Reg. Trans. Authority



EQUIPMENT SUBCOMMITTEE

Chief Gary Fleischer, <i>Chair</i>	Worcester Fire Department
Paul Salvatore	Worcester County Sheriff's Office
Greg Lynskey	South Worcester County Com Center
Chief Patrick Purcell	Westborough Fire Department
Deputy Chief Neal Aspesi	Northborough Fire Department
Chief Dean Kochanowski	Dudley Fire Department
Tina Dixon	CMEMSC
Ast Chief Christopher Montiverdi	Holden Fire Department

INTEROPERABILITY SUBCOMMITTEE

Greg Lynskey, <i>Chair</i>	South Worcester County Com Center
Dana Amendola	Southborough Fire Department
Chief Dean Kochanowski	Dudley Fire Department
Tina Dixon	CMEMSC
Ast. Chief Christopher Montiverdi	Holden Fire Department
David Monty	Westminster Fire Department
John Ruggiero	Mass. State Police Communications Unit
Chief Gary Fleischer, <i>Chair</i>	Worcester Fire Department

MASS CARE AND SHELTERING SUBCOMMITTEE

Michael Borowiec, <i>Chair</i>	Shrewsbury Fire Department/ EMD
Ast. Chief Christopher Montiverdi	Holden Fire Department
Alissa Errede	Region 2 Public Health Coalition
Chris Farrand	Salvation Army
Chief Dean Kochanowski	Dudley Fire Department
Tina Dixon	CMEMSC

TRAINING SUBCOMMITTEE

Deputy Chief Neal Aspesi, <i>Chair</i>	Northborough Fire Department
Dana Amendola	Southborough Fire Department
Chief Dean Kochanowski	Dudley Fire Department
Tina Dixon	CMEMSC
Ast. Chief Christopher Montiverdi	Holden Fire Department
Patrick Waugh	Spencer Police Dept./MPTC Instructor



PLANNING SUBCOMMITTEE

Chief Dean Kochanowski, <i>Chair</i>	Dudley Fire Department
Deputy Chief Neal Aspesi	Northborough Fire Department
Greg Lynskey	South Worcester County Comm. Center
Ast. Chief Christopher Montiverdi	Holden Fire Department
Chief Russ Hall	Holden Fire Department
Michael Borowiec	Shrewsbury Fire Department
Jim DiGiulio	Town of Northborough

CYBERSECURITY SUBCOMMITTEE

LTC Karmin Ng, <i>Chair</i>	Massachusetts Army National Guard
Jim DiGiulio, <i>Interim Chair</i>	Town of Northborough
Chief Dean Kochanowski	Dudley Fire Department
Chief Michael Shaw	Webster Police Department
Deputy Chief Neal Aspesi	Northborough Fire Department
Ast. Chief Christopher Montiverdi	Holden Fire Department
Jeff Lourie	Westborough Police Department
Jon Novak	Massachusetts Army National Guard

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CRHSAC Completed Projects SHSP FFY2022 – 2024

(Ordered by grant year)

FFY2022 COMPLETED PROJECTS: \$ 958,903.40	
CMRPC Council Support	\$194,517.36
This project provided planning, public outreach, and project support to all CRHSAC projects for FFY2022. Allocated planning funds for FFY2022 under the Metropolitan Area Planning Council (MAPC) SHSP Fiduciary Agent contract are not sufficient to provide CRHSAC with the level of project management, administrative support, and public outreach that it deems necessary to successfully and proficiently implement CRHSAC's 2022 Regional Homeland Security Plan. These funds directly supported the Homeland Security Program Manager and any assistants related to all FFY2022 project completion.	
FD7 Dive Equipment	\$14,575.90
This project funded the purchase of equipment for the D7 Regional Dive Team. This provided the equipment that was needed for safe diving operations in all the communities of D7. The need for this project would allow the D7 Dive Rescue Team to address some glaring shortfalls in equipment. This grant would allow the team to build an additional equipment cache in the southern portion of our district. This area is one which does not currently have any equipment cache and there is a delay prior to any equipment arriving in that region.	
D8 TRT Technical Rescue Extrication Equipment	\$24,202.51
This project funded the purchase of specialized equipment to be used in extrication and disentanglement of people trapped in specialized rescue situations, such as machinery, confined space situations, and structural collapses. While the Technical Rescue Team is well equipped for "heavy" rescue situations and structural collapse, the Team lacks smaller tools for cutting and disentanglement, especially in confined spaces or near victims. This provided the equipment needed for pre-positioned caches.	
Regional Technical Rescue Equipment	\$47,106.44
This project funded the purchase of equipment for the regional tech rescue team that had been identified by inventory and risk analysis conducted by the individual team leaders. This equipment continued to fill in gaps that had been identified by inventory and risk analysis. This accomplishes several goals set by the Central Mass Tech Rescue Consortium, a committee of Chiefs and Team Leaders representing all Central Mass Tech Teams. The rest of the equipment summited was moved to FFY23.	
Dudley prime Mover	\$74,668.71
This project funded the purchase of a vehicle, hosted by the Dudley Fire Department, to be used as a prime mover which will be capable of moving personnel and towing regional/state assets during activations and resource requests. The Dudley Fire Department currently hosts and maintains several Fire District 7 regional assets	



(Swiftwater trailer, Mobile sign boards x 2, Shelter trailer, debris removal trailer, light tower, water buffalo, decon trailer) as well as maintains a roster of trained personnel that are on the district technical rescue team, dive team, and swift water team. As each of these trailers enhance our regional capability to respond to acts of terrorism, natural/manmade disasters, mass casualty incidents and technical rescue requests, it is imperative that the trailers be moved in an immediate timeframe to preserve life.	
Underwater Vehicle Extrication Training	\$8,500.00
This project funded an Underwater Vehicle Extrication course for the D7 Dive Team. This class trained members of the team on the proper rescue of vehicles partially or fully submerged in the water. A vehicle was submerged, and members taught victim extrications with proper patient handling. This project helped enhance the D7 Dive Team’s ability to safely respond to car related dive emergencies in their response district that covers twenty-nine towns and over 130 bodies of water.	
Worcester Highwater Prime Mover Vehicle	\$85,102.70
This project funded the purchase of a vehicle, hosted by the Worcester Fire Department, to be used as a high water prime mover which will be capable of moving personnel and towing regional/state assets during activations and resource requests. The Worcester Department currently hosts and maintains several regional trailers, most of which were funded through previous homeland security projects to enhance regional and state preparedness and response capabilities towards natural disaster and acts of terrorism. The vehicle will be hosted by the fire department but will also be used to move assets issued to emergency management by the Central Region.	
Regional Dive Rescue Equipment Partial Project	\$768.57
This project funded the partial purchase of equipment for the regional dive teams. The rest of the project will come out of FFY23 once complete. This equipment filled in gaps that have been identified by inventory and risk analysis conducted by the individual team leaders.	
BearCat/ FireCat	\$408,566.00
This project funded the purchase of a four-door, four-wheel drive configured ballistic protected Bear Cat Rescue and Response Vehicle on behalf of Central Region Law Enforcement. This vehicle will help protect both law enforcement officers and tactical EMS/firefighters during high-risk calls, ranging from active shooter to hostage rescue incidents to natural and man-made disaster response. This on-and-off-road capable vehicle will meet the needs of tactical fire and emergency medical services (EMS) team members, as well as rescued victims. The vehicle will provide ballistic protection to both law enforcement and fire/EMS service members arriving on-scene and will serve as an extraction vehicle for injured personnel and victims. This vehicle will be equipped with lifesaving medical equipment such as oxygen supply feeds as well as onboard trauma kits. Additionally, the vehicle will be utilized to respond to callouts involving chemical, biological, radiological, nuclear, and high yield explosives (CBRNE).	
ALERT AAIR Training Equipment	\$38,171.00



This project funded the purchase of additional AAIR equipment to support AAIR courses run within the Central Region.	
ALERRT AAIR Course Deliveries	\$4,425.26
This project funded AAIR reimbursements for this course. This course is a performance level course designed to improve integration between law enforcement, fire, telecommunicator, and emergency medical services (EMS) in active attack/shooter events. The course provided law enforcement officers with key medical skills based on tactical emergency casualty care (TECC) guidelines, which can be used at the point of injury (POI) to increase survivability of victims.	
Dudley Canteen Vehicle Tri-Band Mobile Radio	\$9,847.36
This project funded the purchase of one radio for the Central Region canteen/ rehab vehicle recently hosted by the Dudley Fire Department. This radio will be operated on the Commonwealth of Massachusetts Interoperable Radio System (CoMIRS) and must meet all necessary system requirements. The vehicle required a radio to effectively communicate during resource response and activation.	
BearCat Radio Purchase Project	\$9,763.82
This project funded the purchase of one radio for the Bear Cat purchased in this same year. This radio will be operated on the Commonwealth of Massachusetts Interoperable Radio System (CoMIRS) and must meet all necessary system requirements. The vehicle required a radio to effectively communicate during resource response and activation.	
Dudley prime Mover Radio	\$9,488.56
This project funded the purchase of one radio for the Dudley prime mover purchased in this same year. This radio will be operated on the Commonwealth of Massachusetts Interoperable Radio System (CoMIRS) and must meet all necessary system requirements. The vehicle required a radio to effectively communicate during resource response and activation.	
High water/ Prime Movers Mobile Radios	\$29,199.21
This project funded the purchase of three radios for the three high water prime movers purchased. The three hosts would be Worcester, Fitchburg, and Westborough. These radios will be operated on the Commonwealth of Massachusetts Interoperable Radio System (CoMIRS) and must meet all necessary system requirements. The vehicles require radios to effectively communicate during resource response and activation.	

FFY2023 COMPLETED PROJECTS: \$0.00	
No projects completed at time of submission	Remaining Balance \$958,903.40
Timeline for Completion: June 30, 2026	



FFY2024 COMPLETED PROJECTS: \$0.00	
No projects completed at time of submission	Remaining Balance \$863,013.01
Timeline for Completion: June 30, 2027	

CRHSAC Anticipated and Pending Projects

FFY 2023 ANTICIPATED AND PENDING PROJECTS: \$966,033.26	
CMRPC Program Support	\$194,522.00
Timeline for Completion: June 30, 2026	Remaining balance: \$152,941.09
This project provides planning, public outreach, and project support to all CRHSAC projects for FFY2023. Allocated planning funds for FFY2023 under the Metropolitan Area Planning Council (MAPC) SHSP Fiduciary Agent contract are not sufficient to provide CRHSAC with the level of project management, administrative support, and public outreach that it deems necessary to successfully and proficiently implement CRHSAC's 2023 Regional Homeland Security Plan. These funds directly support the Homeland Security Program Manager and any assistants related to all FFY2023 project completion. Council Support was approved by EOPSS on March 4th, 2025.	
Tactical Emergency Casualty Care Training	\$27,000.00
Timeline for Completion: June 30, 2026	Remaining balance: \$27,000.00
This project will fund a Tactical Emergency Casualty Care course that will teach EMS practitioners and other prehospital providers how to respond to and care for patients in a civilian tactical environment. Three Tactical Emergency Casualty Care (TECC) courses are planned to be held within the region. These three offerings will be held in one centralized location to maximize exposure to all communities. The TECC course shall meet all national standards and requirements and have the capability to issue nationally recognized training certificates to attendees. The TECC is specifically designed to teach students when and how to provide rapid life-saving care and conduct patient extrication under high stress and active/potential threat environments.	
Regional Dive Training- Last Seen Point	\$20,000.00
Timeline for Completion: June 30, 2026	Remaining balance: \$20,000.00
This project will fund over forty, four hour classes. The purpose is to create a deliverable "Last Seen Point" training program for drownings that will be available to any interested public safety department in the Central Region. The last-seen point of a missing person is important to establish so rescue personnel can begin a hasty search of the area, retrieve the victim, and commence rescue efforts. This program will be used to fund the instructors on our regional dive teams to run this program for public safety personnel that cannot run the program themselves. There will be no backfill/overtime for students.	



Swift Water Rescue Training	\$12,474.00
Timeline for Completion: June 30, 2026	Remaining balance: \$12,474.00
This project will fund members of swift water rescue teams in Central Massachusetts to participate in the New York Preparedness Training Center's (NYPTC) Swift Water and Flood Training (SWFT). The swift water rescue team includes members from across the Central Region. The team can be activated by any community to respond to man-made incidents by domestic violence extremism or natural disasters. A well trained swift water rescue team would help to reduce the loss of life and environmental impact in these areas.	
Regional Dive Team Rescue Equipment	\$94,733.87
Timeline for Completion: June 30, 2026	Remaining balance: \$75,786.48
This project will fund the rest of the purchase of equipment for the regional dive teams. This equipment filled in gaps that have been identified by inventory and risk analysis conducted by the individual team leaders.	
Swiftwater 1 & 2 Train the Trainer	\$18,700.00
Timeline for Completion: June 30, 2026	Remaining balance: \$18,700.00
This project will fund a Swiftwater 1 & 2 Train the Trainer course. This course will provide the region with the ability to have certified trainers that can build competent and safe swiftwater rescue teams. Successful trainers return to their department with a complete training system that upgrades department capabilities. This program allows the Swiftwater Rescue Trainer to teach the Swiftwater I and II programs to in-house personnel for the price of student kits from Dive Rescue International. The trainer can teach non-certified personnel within the district.	
High Water Prime Mover Vehicle Cap	\$7,000.00
Timeline for Completion: June 30, 2026	Remaining balance: \$7,000.00
This project will fund the purchase and installation of the cap for the previously purchased Fitchburg high water prime mover.	
Central Region ASHER Trainings	\$21,711.10
Timeline for Completion: June 30, 2026	Remaining balance: \$21,711.10
This project will fund AAIR reimbursements for this course. This course is a performance level course designed to improve integration between law enforcement, fire, telecommunicator, and emergency medical services (EMS) in active attack/shooter events. The course provides law enforcement officers with key medical skills based on tactical emergency casualty care (TECC) guidelines, which can be used at the point of injury (POI) to increase survivability of victims.	
CEMLEC Special Operations Training & Exercise	\$28,000.00
Timeline for Completion: June 30, 2026	Remaining balance: \$28,000.00



This project will fund a weeklong training of a CEMLEC Advanced Critical Incidence Response course along with assessment and sustainment. The primary mission of Community First Project (C1P) is to make communities safer by providing innovative training and technology to law enforcement agencies. The CEMLEC SWAT Team and Community First Project (C1P) propose a partnership in which C1P will mentor and train through multiple facets of their organization, including education, instruction, and sustainment. C1P will also review and advise on best practices for standard operating procedures (SOP's) and tactics, techniques, and procedures (TTP's), to better prepare the ISP for ongoing internal training.	
Moveable Bollards	\$93,836.88
Timeline for Completion: June 30, 2026	Remaining balance: \$93,836.88
This project will fund the purchase of one mobile barrier trailer and ten portable barriers for regional use during elections, special events, and mass gatherings. The region needs assets to effectively mitigate the Hostile Vehicle Incident (HVI) threat. This equipment will allow barriers to be deployed at the perimeter of polling locations, streets, special events, or other mass gatherings. The rest of the funding will come out of FFY24.	
Aggressive Incident Command Trainings	\$21,200.00
Timeline for Completion: June 30, 2026	Remaining balance: \$21,200.00
This project will fund two Aggressive Incident Command courses. These courses would cover the practical application of command and control principles. The essential duties of chief/command officers in preparing their department and crews before the fire and leading them onto the fireground will be covered. This training course will also support the participation of neighboring response partners to enhance interoperability between agencies and foster continued growth of a common operating model. Two offers of the Aggressive Incident Command course would be held in the southern area of the region.	
AHIMT Division Group Supervisor	\$12,420.00
Timeline for Completion: June 30, 2026	Remaining balance: \$12,420.00
This project will fund All Hazard Incident Management Training Division Group Supervisor course. This course will train and educate local and regionally qualified municipal employees (e.g., first responders, and emergency management professionals) as all-hazard Division/Group Supervisors (DIVS). Training will meet the requirements of the NIMS all-hazard Division/Group Supervisor course and be provided by Emergency Management Institute (EMI) approved instructors. This course will help build a cadre of qualified all-hazard Division/Group Supervisors (DIVS).	
AHIMT Liaison Officer Training	\$9,760.00
Timeline for Completion: June 30, 2026	Remaining balance: \$9,760.00
This project will fund All Hazard Incident Management Training Liaison Officer course. This course will train and educate local and regionally qualified municipal employees (e.g., first responders, and emergency management professionals) as all-hazard Liaison	



Officers (LOFR). Training will meet the requirements of the NIMS all-hazard Liaison Officers (LOFR) course and be provided by Emergency Management Institute (EMI) approved instructors. This course will help build a cadre of qualified all-hazard Liaison Officers (LOFR).	
AHIMT Strike Team/ Task Force Leader	\$12,420.00
Timeline for Completion: June 30, 2026	Remaining balance: \$12,420.00
This project will fund All Hazard Incident Management Training Strike Team/ Task Force Leader course. This course will train and educate local and regionally qualified municipal employees (e.g., first responders, and emergency management professionals) as all-hazard Strike Team/Task Force Leader (STL/TFLD). Training will meet the requirements of the NIMS all-hazard Strike Team/Task Force Leader (STL/TFLD) course and be provided by Emergency Management Institute (EMI) approved instructors. This course will help build a cadre of qualified all-hazard Strike Team/Task Force Leader (STL/TFLD).	
Regional Health & Safety Plan Phase I	\$58,000.00
Timeline for Completion: June 30, 2026	Remaining balance: \$58,000.00
This project will fund phase I of a Regional Health & Safety Plan. The Central Region Health & Safety Coordination Response Plan will consist of three (3) phases over three fiscal years FFY23, FFY24 and FFY25. • FFY23 Phase I- Partnership building, collaboration, data collection and updating • FFY24 Phase II- Identifying connections, gaps and successes of local CEMP and State CEMPS and local Boards of Health, drone footage of recommended sites, strategic relocation of equipment and potential cache sites and future equipment projects • FFY25 Phase III- Recommendations for improvement and full-scale exercise of mass movement, distribution set up and execution. The goal of the plan would be to identify and fill gaps in distribution locations (equipment, supplies, PPE, test sites, vaccines etc.), sheltering facilities, pandemic response and equipment, information sharing, mass movements and response and recovery planning throughout the Region and its partners. A regional council gap between local departments and the state would be identified and filled strengthening the regional approach to information sharing, asset management, safety, and security.	
UHF Worcester Project	\$56,761.22
Timeline for Completion: June 30, 2026	Remaining balance: \$56,761.22
This project will fund the purchase, program and install communications infrastructure at the City of Worcester Communications Site – Millstone, to create an interoperability communications system between area hospital campuses, higher education campuses, Worcester Regional Emergency Communications Center and the	



Commonwealth of Massachusetts Interoperable Radio System. Minor updates to 8tac repeater and D7 Orange system.	
CEMLEC Radios	\$108,134.16
Timeline for Completion: June 30, 2026	Remaining balance: \$108,134.16
This project will fund the purchasing of twenty Motorola Portable radios to be utilized by both CEMLEC Motorcycle and Drone Units. This would also include specialized equipment which would allow the Motorcycle Operators to utilize this communications equipment while driving their motorcycles. These units also deploy all over Worcester County to responding communities that are members of CEMLEC. Both units deploy for a multitude of purposes, to include, but not limited to, the protection of targets and crowded places. The rest of the project funding will come from FFY24.	
D7 Orange Radios	\$167,085.31
Timeline for Completion: June 30, 2026	Remaining balance: \$167,085.31
This project will fund the update the D7 Fire Mobilization VHF Radio system, commonly referred to as D7 Orange. This will include updating or replacing radios, repeaters, power supplies, racking, and other necessary items to maintain a viable radio system purchased and installed with CRHSAC funding in 2004. Originally planned to do in multiple phases, according to vendors engineers, the phases will need to be completed simultaneously.	
Bear Cat Radio Install	\$758.24
Timeline for Completion: June 30, 2026	Remaining balance: \$758.24
This project will fund the installation of the Bear Cat radio purchased using FFY22 funds.	
Highwater Prime Movers Radios Install	\$1,516.48
Timeline for Completion: June 30, 2026	Remaining balance: \$1,516.48
This project will fund the installation of the two high water prime mover radios purchased using FFY21 funds.	

FFY 2024 ANTICIPATED AND PENDING PROJECTS: \$863,013.01	
CMRPC Program Support	\$232,260.00
Timeline for Completion: June 30, 2027	Remaining balance: \$224,043.00
This project provides planning, public outreach, and project support to all CRHSAC projects for FFY2024. Allocated planning funds for FFY2024 under the Metropolitan Area Planning Council (MAPC) SHSP Fiduciary Agent contract are not sufficient to provide CRHSAC with the level of project management, administrative support, and public outreach that it deems necessary to successfully and proficiently implement CRHSAC's 2024 Regional Homeland Security Plan. These funds directly support the	



Homeland Security Program Manager and any assistants related to all FFY2024 project completion. Council Support was approved by EOPSS on March 4th, 2025.	
Central Region Cybersecurity Assessments	\$25,000.00
Timeline for Completion: June 30, 2027	Remaining balance: \$25,000.00
This project will fund a cyber-security assessment of one or more communities within the region. The assessment will include an IT Risk Assessment which provides a common language for understanding, managing, and expressing cybersecurity risk both internally and externally. It will be used to help identify and prioritize actions for reducing cybersecurity risk, and as tool for aligning policy, business, and technological approaches to managing that risk. The assessment will assess five framework core functions: Identify, Protect, Detect, Respond, and Recover.	
Regional Tech Rescue Equipment	\$77,669.90
Timeline for Completion: June 30, 2027	Remaining balance: \$77,669.90
This project will fund the purchase of equipment for the regional tech rescue team that had been identified by inventory and risk analysis conducted by the individual team leaders. This equipment continued to fill in gaps that had been identified by inventory and risk analysis. This accomplishes several goals set by the Central Mass Tech Rescue Consortium, a committee of Chiefs and team leaders representing all Central Mass tech teams.	
D7 & D8 Tech Rescue Training	\$22,006.00
Timeline for Completion: June 30, 2027	Remaining balance: \$22,006.00
The CRHSAC has allocated \$22,006.00 toward District 7 and 8 joint Tech Rescue Trainings to improve collaborative responses to all Technical Rescue Team calls including those related to domestic violence extremism, emerging threats, as well as incidents at soft targets/crowded places.	
D14 TRT & Dive Team BF/OT	\$37,360.00
Timeline for Completion: June 30, 2027	Remaining balance: \$37,360.00
This project will fund backfill and overtime to help offset the budget impact of the five departments in the Central Mass region who have members participating in the annual training of the technical rescue team. The team conducts ten, 8-hour drills annually (no drills in July and August). The total requested amount will be distributed over ten months. The region served by the team includes communities that host regionally, statewide, and nationally critical infrastructure. This includes the MEMA and State Police headquarters, major highways, airports, MWRA aqueducts, the Tennessee Gas pipeline, and numerous rail systems and historic facilities. The team's ability to respond efficiently and safely to natural disasters, accidental human events, or terrorist acts will be improved by continued discipline specific training for these high-risk events.	
Worcester Prime Mover Cap	\$6,900.00
Timeline for Completion: June 30, 2027	Remaining balance: \$6,900.00



This project will fund the purchase and installation of the cap for the previously purchased Worcester high water prime mover.	
Underwater ROV Accessories	\$17,344.00
Timeline for Completion: June 30, 2027	Remaining balance: \$17,344.00
This project would supplement the previously approved Underwater Remote Operated Vehicle (ROV) project purchased using FFY21 funding by adding two options that were not available when the project was submitted in January 2023. The latest version of the Sea Lion 3 offers partial autonomous control through a Doppler Velocity Log (DVL) and offers grid tracking through an underwater Global Positioning System.	
FD7 Dive Team Rapid Deployment Search & Rescue Training	\$10,000.00
Timeline for Completion: June 30, 2027	Remaining balance: \$10,000.00
This project will fund a Rapid Deployment Search & Rescue Training course. Existing divers and tenders need to recertify existing divers, and new members need initial certifications. Training and certification will ensure safe dive operations for both divers and tenders. This training is a basic orientation training that will teach new drivers and tenders the basics to public safety diving on the job. This training will also refresh the knowledge and practice of existing divers and tenders to ensure regional proficiency.	
ASHER Trainings- ALERRT AAIR	\$100,000.00
Timeline for Completion: June 30, 2027	Remaining balance: \$100,000.00
The CRHSAC is allocating funds for ASHER training across the Central Region using the ALERRT AAIR curriculum with monthly training. The training will be available to responders across the state.	
Movable Bollards	\$25,890.39
Timeline for Completion: June 30, 2027	Remaining balance: \$25,890.39
This project will fund the purchase of one mobile barrier trailer and ten portable barriers for regional use during elections, special events, and mass gatherings. The region needs assets to effectively mitigate the Hostile Vehicle Incident (HVI) threat. This equipment will allow barriers to be deployed at the perimeter of polling locations, streets, special events, or other mass gatherings. This is funding for the rest of the project from FFY23.	
CEMLEC Radios	\$102,245.75
Timeline for Completion: June 30, 2027	Remaining balance: \$102,245.75
This project will fund the purchasing of twenty Motorola Portable radios to be utilized by both CEMLEC Motorcycle and Drone Units. This would also include specialized equipment which would allow the Motorcycle Operators to utilize this communications equipment while driving their motorcycles. These units also deploy all over Worcester County to responding communities that are members of CEMLEC. Both units deploy for a multitude of purposes, to include, but not limited to, the	



protection of targets and crowded places. This is funding for the rest of the project from FFY23.	
Worcester Prime Mover Radio Installation	\$758.24
Timeline for Completion: June 30, 2027	Remaining balance: \$758.24
This project will fund the installation of the one Worcester high water prime mover radio purchased using FFY22 funds.	
Public Safety 1st WIFI	\$18,396.00
Timeline for Completion: June 30, 2027	Remaining balance: \$18,396.00
This project will fund the purchase of one to four HPUEs and assign them to various public safety organizations that will make them deployable in the Central Region. The HPUE would be another type of equipment brought to the Central Region to improve interoperability. We anticipate these units to be hosted by organizations that already concentrate on assisting with interoperability. Any public safety organization can request the HPUEs to be sent to their scene or event. The end user can quickly be trained in simple operation, and the unit can be left to operate without the direct support of the host community. Set-up of the unit is an operation that takes less than five minutes.	
Regional Health & Safety Plan Phase II	\$60,000.00
Timeline for Completion: June 30, 2027	Remaining balance: \$60,000.00
This project will fund phase II of a Regional Health & Safety Plan. The Central Region Health & Safety Coordination Response Plan will consist of three (3) phases over three fiscal years FFY23, FFY24 and FFY25. • FFY23 Phase I- Partnership building, collaboration, data collection and updating • FFY24 Phase II- Identifying connections, gaps and successes of local CEMP and State CEMPS and local Boards of Health, drone footage of recommended sites, strategic relocation of equipment and potential cache sites and future equipment projects • FFY25 Phase III- Recommendations for improvement and full-scale exercise of mass movement, distribution set up and execution. The goal of the plan would be to identify and fill gaps in distribution locations (equipment, supplies, PPE, test sites, vaccines etc.), sheltering facilities, pandemic response and equipment, information sharing, mass movements and response and recovery planning throughout the region and its partners. A regional council gap between local departments and the state would be identified and filled, strengthening the regional approach to information sharing, asset management, safety, and security.	
Unallocated Funding	\$127,182.73
Timeline for Completion: June 30, 2027	Remaining balance: \$
This is funding that has not been allocated yet.	

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FFY2025 Investment Plan

LAW ENFORCEMENT TERRORISM PREVENTION ACTIVITIES

FFY2025 INVESTMENT PLAN BUDGET – ‘A LIST’ PROJECTS

Projects are ordered by priority within core capability area. Core capabilities are listed in order of appearance in National Preparedness Core Capabilities List. Project justification number does not indicate CRHSAC priority level.

Core Capability: Community Resilience

PJ #	Project Name	Project Amount
1.1	CMRPC Council Support	\$232,260.00
	Core Capability Subtotal	\$232,260.00

Core Capability: Cybersecurity

PJ #	Project Name	Project Amount
2.1	Central Region Cybersecurity Assessment	\$25,000.00
	Core Capability Subtotal	\$25,000.00

Core Capability: Mass Search and Rescue Operations

PJ #	Project Name	Project Amount
3.1	District 7 Dive Team Ice Dive Training	\$8,000.00
3.2	D7, D8, D14 Dive Rescue Equipment	\$86,000.00
3.3	D7, D8, D14 Tech Rescue Equipment	\$86,000.00
3.4	D14 TRT BF/OT Monthly Exercises	\$34,240.00
3.5	Crush, Impalement, & Entrapment Training	\$18,750.00
	Core Capability Subtotal	\$232,990.00

Core Capability: On-Scene Security, Protection and Law Enforcement

PJ #	Project Name	Project Amount
4.1	Central Region ASHER trainings – ALERRT AAIR	\$90,000.00
4.2	Uxbridge ASHER Equipment Project	\$16,770.00
	Core Capability Subtotal	\$106,770.00

Core Capability: Physical Protective Measures

PJ #	Project Name	Project Amount
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FFY2025 – SHSP Homeland Security Plan

5.1	Regional Election Security Project	\$25,890.39
	Core Capability Subtotal	\$25,890.39
Core Capability: Forensics & Attribution		
PJ #	Project Name	Project Amount
6.1	3D Laser Scanning Technology	\$94,610.00
	Core Capability Subtotal	\$94,610.00
Core Capability: Long-Term Vulnerability Reduction/ Threats & Hazards Identification		
PJ #	Project Name	Project Amount
7.1	Regional Health & Safety Plan III	\$31,162.02
	Core Capability Subtotal	\$31,162.02
Core Capability: Physical Protective Measures		
PJ #	Project Name	Project Amount
8.1	Supporting Border Crisis Response & Enforcement Project	\$86,301.30
	Core Capability Subtotal	\$86,301.30
FFY2025 Investment Plan Total		
		\$834,983.71

Law Enforcement Terrorism Prevention Activities (LETPA) For FFY2025		
PJ #	Project Amount	LETPA Amount
1.1	CMRPC Council Support (25%)	\$58,065.00
2.1	Cybersecurity Assessment	\$25,000.00
3.5	Crush, Impalement, and Entrapment Training	\$18,750.00
4.1	Regional ASHER trainings (ALERRT AAIR)	\$90,000.00
4.2	Uxbridge ASHER Equipment Project	\$16,770.00
5.1	Regional Election Security Project	\$25,890.39
6.1	3D Laser Scanning Project	\$94,610.00
	Total of LETPA Activities	\$329,085.39
	% LETPA activities with FFY2025 SHSP funding	39%



NATIONAL PRIORITY PERCENTAGES

National Priorities Minimum Criteria Spending FFY2025					
PJ #	Project Name	National Priority	Required Percent	Actual Percent	Project Total
2.1	Cybersecurity Assessments	Enhancing Cybersecurity	N/A	2.9%	\$25,000.00
	Total	Enhancing Cybersecurity	N/A	2.9%	\$25,000.00
4.1	Central Region ASHER trainings (ALERT AAIR)	Soft Targets / Crowded Places	3%	10.40%	\$90,000.00
4.2	Uxbridge ASHER Equipment Project	Soft Targets / Crowded Places	3%	2.01%	\$16,770.00
3.5	Crush, Impalement, & Entrapment Training	Soft Targets / Crowded Places	3%	2.25%	\$18,750.00
	Total	Soft Targets / Crowded Places	3%	14.66%	\$125,520.00
8.1	Supporting Border Crisis Response & Enforcement Project	Border Crisis Response & Enforcement	10%	10%	\$86,301.30
	Total	Border Crisis Response & Enforcement	10%	10%	\$86,301.30
5.1	Regional Election Security Project	Enhancing Election Security	3%	3%	\$25,890.39
	Total	Enhancing Election Security	3%	3%	\$25,890.39



FFY 2025 PRIORITY ‘A LIST’ PROJECT DESCRIPTIONS

Basic Project Information

Project Name:	PJ #1.1 Central Massachusetts Regional Planning Commission Support
Federal Mission Area & HSGP Investment Justification:	All
Core Capability:	Community Resilience
SHSS Goal/objective/implementation step:	Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or tactical-level approaches to meet defined objectives.
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	No – Planning Only
SIEC Approval:	Not Applicable

Project Description

This project will provide planning, public outreach, and project support to all CRHSAC projects for FFY2025. Projected allocated planning funds for FFY2025 under the Metropolitan Area Planning Council (MAPC) SHSP Fiduciary Agent contract are not sufficient to provide CRHSAC with the level of project management, administrative support, and public outreach that it deems necessary to successfully and proficiently implement CRHSAC’s 2025 Regional Homeland Security Plan. These funds will directly support the Homeland Security Program Manager and any assistants related to all FFY2025 project completion. Work related to the Council’s monthly meetings, subcommittee meetings and financial management will not be supported by these funds.

CRHSAC’s regional approach to projects, ongoing stakeholder outreach, and continual participation in the Commonwealth’s emergency preparedness efforts support SHSS goal 1.1.1.

MEASURABLE OUTCOME(S):

1. CMRPC will complete all work assigned by the CRHSAC in the time specified by CRHSAC and/or the grant deadline, whichever is sooner.

Project Budget: \$232,260.00

Planning: \$76,645.80 Organization: \$155,614.20 Equipment: \$0.00

Training: \$0.00 Exercise: \$0.00



Basic Project Information

Project Name:	PJ #2.1 Central Region Cybersecurity Assessments
Federal Mission Area & HSGP Investment Justification:	Protection
Core Capability:	Cybersecurity Assessments
SHSS Goal/objective/implementation step(s):	3.4.5 Continue to evaluate cyber-related risk, vulnerability, and capability assessments for high priority buildings, systems, and technical capabilities across the Commonwealth 4.1 Enhance a culture of cybersecurity awareness in the Commonwealth through outreach and education efforts.
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will conduct a cyber-security assessment of one or more communities within the Region. The assessment will include an IT Risk Assessment which provides a common language for understanding, managing, and expressing cybersecurity risk both internally and externally. It will be used to help identify and prioritize actions for reducing cybersecurity risk, and as tool for aligning policy, business, and technological approaches to managing that risk. The assessment will assess five Framework Core Functions: Identify, Protect, Detect, Respond, and Recover.

Measurable Outcomes: Utilizing existing resources, this position will help communities build Cyber Response Plans and improve individual and regional

MEASURABLE OUTCOME(S):

1. The five Framework Core Functions that will be assessed as part of this engagement are: Identify, Protect, Detect, Respond, and Recover. The communities will make this a comprehensive project to strengthen cyber capability and protect them from vulnerabilities.

Project Budget: \$25,000.00

Planning: \$25,000.00 Organization: \$0.00 Equipment: \$0.00

Training: \$0.00 Exercise: \$0.00 Maintenance: \$0.00

Basic Project Information



Project Name:	PJ #3.1 District 7 Dive Team Ice Dive Training
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search and Rescue Operations
SHSS Goal/objective/implementation step:	5.12.4. Build, train, exercise, and maintain technical rescue team capabilities
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	TBD. An EHP will be required if the training is conducted somewhere other than recognized training facility.
SIEC Approval:	Not Applicable

Project Description

This project will train and certify the D7 Dive Team in Rapid Recovery Ice Dive Training. Existing Divers and Tenders need to recertify existing divers, and new members need initial certifications.

Training and certification will ensure safe dive operations for both divers and tenders. This training is a basic orientation training that will teach new drivers and tenders the basics to public safety diving on the job. This training will also refresh the knowledge and practice of existing divers and tenders to ensure regional proficiency.

District 7 Regional Dive Team is responsible for covering all twenty-nine towns in Southern Worcester County as well as providing mutual aid response outside the region upon request.

MEASURABLE OUTCOME(S):

1. Number of members trained and certified in Ice Dive training

Project Budget: \$8,000.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$0.00

Training: \$8,000.00 Exercise: \$0.00

Basic Project Information

Project Name:	PJ #3.2 Regional D7, D8, & D14 Dive Rescue Equipment
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search & Rescue Operations



SHSS Goal/objective/implementation step:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

Dive Rescue Team leaders have conducted risk analyses and identified gaps in the current Central Region Dive Team inventories. This project is proposed to fill the holes in the equipment caches in Districts 7, 8, & 14. Chiefs and team leaders from across the Central Region determined that pooling the inventory and equipment request is the best way to ensure response capacity and interoperability of resources.

MEASURABLE OUTCOME(S):

1. Filling equipment gaps identified by risk analysis
2. Greater Dive Rescue response capacity for the region

Project Budget: \$86,000.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$86,000.00

Training: \$0.00 Exercise: \$0.00

Basic Project Information

Project Name:	PJ #3.3 Regional Technical Rescue Equipment
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search & Rescue Operations
SHSS Goal/objective/implementation step:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response



Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

Technical Rescue Team (TRT) leaders have conducted risk analyses and identified gaps in the current Central Region TRT inventories. This project is proposed to fill the holes in the equipment caches in Districts 7, 8, & 14. Chiefs and team leaders from across the Central Region determined that pooling the inventory and equipment request is the best way to ensure response capacity and interoperability of resources.

MEASURABLE OUTCOME(S):

1. Filling equipment gaps identified by risk analysis
2. Greater TRT response capacity for the region

Project Budget: \$86,000.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$86,000.00
Training: \$0.00 Exercise: \$0.00

Basic Project Information

Project Name:	PJ #3.4 D14 Tech Rescue Team BF/ OT Monthly Exercises
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search and Rescue Operations
SHSS Goal/objective/implementation step:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	TBD. An EHP will be required if the training is conducted somewhere other than recognized training facility.
SIEC Approval:	Not Applicable

Project Description



This project proposal is for Backfill and Overtime to help offset the budget impact of the five departments in the Central Mass region who have members participating in the annual training of the technical rescue team. The team conducts ten, 8-hour drills annually (no drills in July and August). The total requested amount will be distributed over ten months.

The region served by the team includes communities that host regionally, statewide, and nationally critical infrastructure. This includes the MEMA and State Police headquarters, major highways, airports, MWRA aqueducts, the Tennessee Gas pipeline, and numerous rail systems and historic facilities. The team's ability to respond efficiently and safely to natural disasters, accidental human events, or terrorist acts will be improved by continued discipline specific training for these high-risk events.

The Massachusetts Fire District 14 Technical Rescue Team is a regional response asset that provides specialized search and rescue skills to the twenty-three communities in the Fire District 14 response area. This is a service area of approximately 388 square miles with a population over 460,000 people. Additionally, the team is part of region three of the Statewide Technical Rescue assets and is available to respond to any of the other five regions if needed.

MEASURABLE OUTCOME(S):

1. Demonstrated proficiency in the required skills for various technical rescue disciplines including, but not limited to, Rope, Confined Space, Trench, Structural Collapse, and Wide Area Search

Project Budget: \$34,240.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$0.00
Training: \$34,240.00 Exercise: \$0.00

Basic Project Information

Project Name:	PJ #3.5 Crush, impalement, and Entrapment Training
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search and Rescue Operations
SHSS Goal/objective/implementation step:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	TBD. An EHP will be required if the training is conducted somewhere other than recognized training facility.
SIEC Approval:	Not Applicable



Project Description

The aim of this project is to hold a Crush, Impalement, and Entrapment Training that will introduce students to tools and methods that have been proven to be effective in rescuing victims from incidents of crush, impalement, or entrapment. Case studies will be reviewed as well as the pros and cons of various tactics. Medical issues will be addressed, and the importance of a strong command structure and inter-agency operations will be stressed. Industrial accidents and terrorism incidents often result in strikingly similar injuries and situations. In both cases, victims may be crushed by collapsing buildings or vehicles, impaled by shrapnel or flying debris, or trapped in confined spaces. For example, bombings, vehicle ramming, and fire as a weapon can create chaotic environments where people are trapped or injured in ways like those seen in industrial accidents, such as being crushed by machinery or impaled by rebar. Additionally, crowds fleeing from a threat may become entangled or impaled in fencing, leading to further injuries. Although these types of incidents are rare, unfamiliarity with them may leave first responders uncertain about how to best utilize their everyday tools to achieve a successful rescue.

MEASURABLE OUTCOME(S):

1. A more effective and coordinated response to incidents that contain victims who are trapped, crushed, or impaled. An efficient response allows more people to be rescued faster, thus increasing their chances of survival.

Project Budget: \$18,750.00

Planning: \$0.00	Organization: \$0.00	Equipment: \$0.00
Training: \$18,750.00	Exercise: \$0.00	

Basic Project Information

Project Name:	PJ #4.1 Central Region ASHER Trainings – ALERRT AAIR Program
Federal Mission Area & HSGP Investment Justification:	Protection, Response
Core Capability:	On-Scene Security, Protection, and Law Enforcement
SHSS Goal/objective/implementation step:	2.2 Enhance existing efforts to support the State’s Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards 2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	Not Required – Trainings are held in a designated training facility



SIEC Approval: **Not Applicable**

Project Description

The CRHSAC is allocating funds for ASHER training across the Central Region using the ALERRT AAIR curriculum with monthly training. The training will be available to responders across the state.

MEASURABLE OUTCOME(S):

1. Train Law Enforcement, EMS, Fire, and Communications to respond jointly to active shooter/attacker events
2. Enhance regional capacity for joint active shooter/active threat response(s)

Project Budget: \$90,000.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$0.00

Training: \$90,000.00 Exercise: \$0.00

Basic Project Information

Project Name:	PJ #4.2 Uxbridge ASHER Equipment Project
Federal Mission Area & HSGP Investment Justification:	Protection, Response
Core Capability:	On-Scene Security, Protection, and Law Enforcement
SHSS Goal/objective/implementation step:	2.2 Enhance existing efforts to support the State's Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards 2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	Not Required
SIEC Approval:	Not Applicable

Project Description

This project would purchase additional Active Attack Integrated Response (AAIR) equipment to support AAIR courses run within the Central Region.

MEASURABLE OUTCOME(S):

1. Train Law Enforcement, EMS, Fire, and Communications to respond jointly to active shooter/attacker events



2. The successful purchase and receipt of the training equipment. This equipment will contribute to the ability of regional trainers to provide AAIR training and update the curriculum to AAIR 3.0 training standards.

Project Budget: \$16,770.00

Planning: \$0.00 Organization: \$0.00 Equipment: \$16,770.00
Training: \$0.00 Exercise: \$0.00

Basic Project Information

Project Name:	PJ #5.1 Regional Election Security Project
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Physical Protective Measures
SHSS Goal/objective/implementation step:	2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology. 3.5 Implement physical security enhancements and target hardening activities to reduce identified risks at critical infrastructure locations, including emergency services and public safety facilities.
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

The CRHSAC has allocated 3% of funding to enhance election security in support of Federal guidance. The Council has discussed purchasing physical barriers that can be used to protect vulnerable election sites.

MEASURABLE OUTCOME(S):

1. Enhance election security by using moveable physical barriers at election sites

Project Budget: \$25,890.39

Planning: \$0.00 Organization: \$0.00 Equipment: \$25,890.39
Training: \$0.00 Exercise: \$0.00



Basic Project Information

Project Name:	PJ #6.1 3D Laser Scanning Technology
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Forensics & Attribution
SHSS	2.5 Build law enforcement counter-terrorism capabilities through the purchase and sustainment of specialized equipment and technology.
Goal/objective/implementation step:	
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This project will fund the acquisition of FARO 3D Laser Scanning System to enhance emergency response capabilities, forensic investigations, and public safety operations. This project builds on existing efforts to modernize forensic and emergency response capabilities. Traditional evidence-collection methods are time-consuming and prone to human error. The FARO system is used nationwide to enhance public safety operations, and its implementation in Westborough will align with best practices. This equipment can be used by all of CEMLEC to enhance its ability to respond to crime scenes, public safety incidents, and emergency situations by integrating advanced 3D laser scanning technology. The FARO system will improve evidence collection, crime scene documentation, and pre-incident planning for soft targets and crowded places.

MEASURABLE OUTCOME(S):

1. Reduction in crime scene processing time by at least 50%.
2. Increased accuracy in forensic documentation, reducing investigative errors.
3. Improved collaboration with regional law enforcement through shared data resources.
4. Completion of pre-incident scans for at least ten high-risk public venues within the first year.
5. Enhanced training capabilities for emergency response teams.

Project Budget: \$94,610.00

Planning: \$0.00	Organization: \$0.00	Equipment: \$94,610.00
Training: \$0.00	Exercise: \$0.00	

Basic Project Information

Project Name:	PJ #7.1 Regional Health & Safety Plan III
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Federal Mission Area & HSGP Investment Justification:	Planning/ Response
Core Capability:	Operational Coordination, Planning
SHSS Goal/objective/implementation step:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 7.1 Enhance local, regional, state, and federal cross-disciplinary planning efforts to prepare for and respond to a health emergency.
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	Not Applicable
SIEC Approval:	Yes

Project Description

The Central Region Health & Safety Coordination Response Plan will consist of three (3) phases over three fiscal years FFY21, FFY22 and FFY23.

- FFY21 Phase I- Partnership building, collaboration, data collection and updating
- FFY22 Phase II- Identifying connections, gaps and successes of local CEMP and State CEMPS and local Boards of Health, drone footage of recommended sites, strategic relocation of equipment and potential cache sites and future equipment projects
- FFY23 Phase III- Recommendations for improvement and full-scale exercise of mass movement, distribution set up and execution.

The goal of the plan would be to identify and fill gaps in distribution locations (equipment, supplies, PPE, test sites, vaccines etc.), sheltering facilities, pandemic response and equipment, information sharing, mass movements and response and recovery planning throughout the Region and its partners. As a Regional Council gaps between Local Departments and the State would be identified and filled strengthening the regional approach to information sharing, asset management and safety and security throughout the Region.

MEASURABLE OUTCOME(S):

1. Increased capacity to provide public health, medical, mental health, and social services to save lives and avoid disease and injury, and all its subsequent goals.
2. Improved public health emergency preparedness for pandemics, biological weapons, and mass casualty events.
3. Expanded individual, community, and private sector disaster preparedness.
4. Improved interoperable communications and information sharing capabilities.
5. The region's enhanced ability to respond and recover from incidents of either foreign or domestic terrorism by providing the region with a reference document that has already identified resources and equipment.

Project Budget: \$31,162.02

Planning: \$31,162.02	Organization: \$0.00	Equipment: \$0.00
Training: \$0.00	Exercise: \$0.00	



Basic Project Information

Project Name:	PJ #8.1 Supporting Border Crisis Response & Enforcement Project
Federal Mission Area & HSGP Investment Justification:	Prevention, Mitigation, & Response
Core Capability:	Long-term Vulnerability Reduction
SHSS Goal/objective/implementation step:	2.7 Improve security at state borders through intelligence driven operations and the continuation of related local, state, and federal partnerships.
Project priority:	High
Project Dates:	1/1/26 – 6/30/27
EHP Approval:	Not Applicable
SIEC Approval:	Yes

Project Description

The CRHSAC has allocated 10% of funding to enhance support for Border Crisis Response & Enforcement in support of Federal guidance. The Council is currently discussing options for projects that will best meet this regional need.

MEASURABLE OUTCOME(S):

1. Enhance Border Crisis Response & Enforcement in Central Massachusetts

Project Budget: \$86,301.30

Planning: \$0.00 Organization: \$0.00 Equipment: \$86,301.30

FFY2025 INVESTMENT PLAN BUDGET – ‘B List’ PROJECTS

The following projects are secondary projects CRHSAC may choose to move forward if funds become available for any reason. Projects are ordered by priority within core capability areas. Project justification number will be determined if project is moved to CRHSAC Priority List. Some projects have known funding needs; others are flexible depending on finalized scope of project and available funds.

Core Capability: Response, Mass Search and Rescue

	Project Name	Project Amount
	Regional Dive Rescue Equipment	\$31,482.05
	Regional TRT Equipment	\$31,482.06
	D8 Boat Project	\$70,677.33



FFY2025 – SHSP Homeland Security Plan

	TRT Regional MOBEX Exercise	\$58,000.00
Core Capability: Operational Communication		
	Project Name	Project Amount
	CEMLEC Mobile Command Vehicle (Drone TEAM)	\$522,469.16
	Interoperable Communication and 911 Enhanced Response	\$19,847.50
Core Capability: Long-Term Vulnerability Reduction/ Threats & Hazards Identification		
	Project Name	Project Amount
	Regional Health & Safety Plan III	\$27,337.98
Total B List Projects		\$761,296.08

Training: \$0.00 Exercise: \$0.00

FFY 2025 PRIORITY 'B LIST' PROJECT DESCRIPTIONS

Basic Project Information	
Project Name:	Regional Dive Rescue Equipment
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search & Rescue Operations
SHSS Goal/objective/implementation step:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response
Project priority:	Medium
Project Dates:	1/1/26 – 6/30/28
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable
Project Description	

Dive Rescue Team leaders have conducted risk analyses and identified gaps in the current Central Region Dive Team inventories. This project is proposed to fill the holes in the equipment caches in Districts 7, 8, & 14. Chiefs and team leaders from across the Central Region determined that pooling the inventory and equipment request is the best way to ensure



response capacity and interoperability of resources. This is B listed funding set aside for this project.

MEASURABLE OUTCOME(S):

1. Filling equipment gaps identified by risk analysis
2. Greater Dive Rescue response capacity for the region

Project Budget: \$31,482.05

Planning: \$0.00 Organization: \$0.00 Equipment: \$31,482.05

Training: \$0.00 Exercise: \$0.00

Basic Project Information

Project Name:	Regional Technical Rescue Equipment
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search & Rescue Operations
SHSS Goal/objective/implementation step:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response
Project priority:	Medium
Project Dates:	1/1/26 – 6/30/28
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

Technical Rescue Team (TRT) leaders have conducted risk analyses and identified gaps in the current Central Region TRT inventories. This project is proposed to fill the holes in the equipment caches in Districts 7 & 8. Chiefs and team leaders from across the Central Region determined that pooling the inventory and equipment request is the best way to ensure response capacity and interoperability of resources. This is B listed funding set aside for this project.

MEASURABLE OUTCOME(S):

1. Filling equipment gaps identified by risk analysis
2. Greater TRT response capacity for the region

Project Budget: \$31,482.06



Planning: \$0.00 Organization: \$0.00 Equipment: \$31,482.06
Training: \$0.00 Exercise: \$0.00

Basic Project Information

Project Name:	D8 Boat Project
Federal Mission Area & HSGP Investment Justification:	Response
Core Capability:	Mass Search & Rescue Operations
SHSS Goal/objective/implementation step:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 6.4 Build and maintain specialty response team capabilities to augment emergency response efforts, such as Incident Management Teams (IMT) and technical rescue teams. 6.5 Maintain a proactive regional response posture through the enhancement and deployment of regional response
Project priority:	Medium
Project Dates:	1/1/26 – 6/30/28
EHP Approval:	No
SIEC Approval:	No

Project Description

This project will fund the purchase of a marine unit to be used in the Regional Dive Team for the purpose of Search and Rescue on the water. This marine unit will be deployed to support all district teams. This specialized unit and personnel are also available to respond to support incidents outside of the North Worcester County at request by any community that would benefit from its capabilities. This Project would allow for upgrading and replacement of aging marine unit currently used for underwater search and rescue. This new marine unit would be Outcomes are continually measured at trainings, incidents, and during inter-team activities.

MEASURABLE OUTCOME(S):

1. This boat will be enhanced with upgraded side-scan sonar (already purchased) allowing rescuers to find victims faster while having the ability to carry additional personnel.

Project Budget: \$70,677.33

Planning: \$0.00 Organization: \$0.00 Equipment: \$70,677.33
Training: \$0.00 Exercise: \$0.00



Basic Project Information

Project Name:	Technical Rescue Team Regional MOBEX Exercise
Federal Mission Area & HSGP Investment Justification:	Protection, Response
Core Capability:	On-Scene Security, Protection, and Law Enforcement
SHSS Goal/objective/implementation step:	2.2 Enhance existing efforts to support the State’s Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards 2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams 6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property
Project priority:	Medium
Project Dates:	1/1/26 – 6/30/28
EHP Approval:	TBD
SIEC Approval:	Not Applicable

Project Description

Funding to provide a mobile exercise for the Central Mass Regional Tech Rescue team, focusing on heavy vehicle extrication and moving heavy objects/materials. The technical rescue teams within the region met for a MOBEX in the spring of 2023. Another joint training like this would provide the region with an opportunity to not only train together, but on a subject that is very time and labor intensive to set up outside of routine monthly training. This project would benefit Central MA Tech Rescue Region. All communities in the region receive Technical Rescue Coverage by teams in their Fire District. The CRHSAC supports equipment and training for these teams thus supporting the communities that are unable to stand up their own operation response to related high risk, low concurrency incidents. Response of these teams assist to mitigate incidents caused by domestic violence extremism, emerging threats, and incidents at soft targets/crowded places.

MEASURABLE OUTCOME(S):

1. The outcomes are continually measured at training, incidents and during inter-team activities.
2. This training would allow participants the opportunity to train with equipment that was purchased in 2023 and 2024 through grants.

Project Budget: \$58,000.00

Planning: \$0.00	Organization: \$0.00	Equipment: \$0.00
Training: \$58,000.00	Exercise: \$0.00	

Basic Project Information

Project Name:	CEMLEC Mobile Command Vehicle (Drone Team)
Federal Mission Area & HSGP Investment	Protection, Response
Justification:	
Core Capability:	On-Scene Security, Protection, and Law Enforcement
SHSS Goal/objective/implementation step:	2.2 Enhance existing efforts to support the State's Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards 2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams
Project priority:	Medium
Project Dates:	1/1/26 – 6/30/28
EHP Approval:	Not Applicable
SIEC Approval:	Not Applicable

Project Description

This proposal seeks funding for the acquisition of a Mobile Command Vehicle (MCV) to enhance the operational effectiveness and deployment capabilities of the Drone Team for the Central Massachusetts Law Enforcement Council (CEMLEC). Currently, the CEMLEC Drone Team operates without a dedicated command platform, limiting its ability to provide real-time intelligence, coordinate resources, and sustain extended missions. The addition of a Mobile Command Vehicle will address these gaps by providing a centralized hub for drone operations, equipped with state-of-the-art communication systems, real-time video feeds, and mission planning tools. This vehicle will serve as a critical asset in disaster response, search and rescue operations, large-scale public events, tactical law enforcement deployments, and homeland security initiatives.

The MCV will be strategically deployed to high-risk incidents, allowing drone pilots and public safety personnel to operate in a secure, controlled environment regardless of weather conditions or terrain. This will improve real-time situational awareness, enhance inter-agency coordination, and allow for immediate decision-making based on live aerial intelligence. Additionally, the vehicle will facilitate training and regional collaboration, ensuring that CEMLEC member agencies remain at the forefront of evolving drone technology and operational best practices. By securing this funding, we will significantly strengthen the region's homeland security capabilities, improving public safety, disaster response efficiency, and overall community resilience.

MEASURABLE OUTCOME(S):

1. Reduced response times to terrorism-related threats by ensuring faster deployment and operational readiness.



2. It will be utilized in at least five high-risk event deployments annually, such as large-scale public gatherings, active shooter situations, and infrastructure security operations and assistance to SWAT Team.
3. The vehicle will serve as a central intelligence hub, improving real-time aerial surveillance and data-sharing, with a target of producing at least four intelligence reports per year based on drone-assisted threat assessments.

Project Budget: \$522,469.16

Planning: \$0.00

Organization: \$0.00

Equipment: \$522,469.16

Training: \$0.00

Exercise: \$0.00

Basic Project Information

Project Name:	Interoperable Communications & 911 Enhanced Response
Federal Mission Area & HSGP Investment Justification:	Protection, Response
Core Capability:	On-Scene Security, Protection, and Law Enforcement
SHSS Goal/objective/implementation step:	2.2 Enhance existing efforts to support the State's Tactical Teams through capability assessments and the acquisition of equipment and training to meet state standards 2.3 Equip, train, exercise and otherwise support specialized regional law enforcement response teams
Project priority:	High
Project Dates:	1/1/26 – 6/30/28
EHP Approval:	Not Required – Trainings are held in a designated training facility
SIEC Approval:	Not Applicable

Project Description

This will fund the purchasing of the software and server equipment to have direct dispatching communication with Patrol Unit Mobile Data Terminals, for the purpose of secure information, officer responses, and up to the minute 911 responses. This will allow dispatchers to receive 911 calls and forward them directly to Patrol Officers via the MDT, this will enhance response times and provide comprehensive call information without tying up the dispatcher and minimizing radio traffic. We have regionalized dispatching with the Winchendon Police Department, and this will allow us to add to their information database by inputting our incidents into a main depository and allowing our department to access this shared database. This will increase the information available to area departments that use the cross agency sharing.

MEASURABLE OUTCOME(S):



1. Minimizing radio traffic, and information from being heard by potential threats that created the 911 response.

Project Budget: \$19,847.50

Planning: \$0.00

Organization: \$0.00

Equipment: \$19,847.50

Training: \$0.00

Exercise: \$0.00

Basic Project Information

Project Name:	Regional Health & Safety Plan III
Federal Mission Area & HSGP Investment Justification:	Planning, Response
Core Capability:	Operational Coordination, Planning
SHSS Goal/objective/implementation step:	6.3 Build and maintain local, regional, and state response capabilities needed to save lives, reduce suffering, and protect property. 7.1 Enhance local, regional, state, and federal cross-disciplinary planning efforts to prepare for and respond to a health emergency.
Project priority:	High
Project Dates:	1/1/26 – 6/30/28
EHP Approval:	Not Required – Trainings are held in a designated training facility
SIEC Approval:	Not Applicable

Project Description

This is continued funding that The Central Region Health & Safety Coordination Response Plan will consist of three (3) phases over three fiscal years FFY21, FFY22 and FFY23.

- FFY21 Phase I- Partnership building, collaboration, data collection and updating
- FFY22 Phase II- Identifying connections, gaps and successes of local CEMP and State CEMPS and local Boards of Health, drone footage of recommended sites, strategic relocation of equipment and potential cache sites and future equipment projects
- FFY23 Phase III- Recommendations for improvement and full-scale exercise of mass movement, distribution set up and execution.

The goal of the plan would be to identify and fill gaps in distribution locations (equipment, supplies, PPE, test sites, vaccines etc.), sheltering facilities, pandemic response and equipment, information sharing, mass movements and response and recovery planning throughout the Region and its partners. As a Regional Council gaps between Local Departments and the State would be identified and filled strengthening the regional approach to information sharing, asset management and safety and security throughout the Region. This is B listed funding set aside for this project.



MEASURABLE OUTCOME(S):

1. Increased capacity to provide public health, medical, mental health, and social services to save lives and avoid disease and injury, and all its subsequent goals.
2. Improved public health emergency preparedness for pandemics, biological weapons, and mass casualty events.
3. Expanded individual, community, and private sector disaster preparedness.
4. Improved interoperable communications and information sharing capabilities.
5. The region's enhanced ability to respond and recover from incidents of either foreign or domestic terrorism by providing the region with a reference document that has already identified resources and equipment.

Project Budget: \$27,337.98

Planning: \$27,337.98 **Organization:** \$0.00 **Equipment:** \$0.00

Training: \$0.00 **Exercise:** \$0.00

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